



SONOMA COUNTY
**HOMELESS
COALITION**

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 1 (Consent Calendar)
Subject: April 23, 2025, Sonoma County Homeless Coalition Board Meeting Agenda
Meeting Date: April 23, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@Sonoma-County.org

SUMMARY

This staff report presents the April 23, 2025, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

RECOMMENDED ACTION(S)

Approve April 23, 2025, agenda.



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT April 23, 2025

1:00pm-4:30pm Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	4/23/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 03/26/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar) <ul style="list-style-type: none">County Email Communication, Ensuring Respectful Dialogue and Decorum		Staff	

4.	Reports for Standing Committee Updates <i>(Consent Calendar)</i> <ul style="list-style-type: none"> CEA Committee HMIS Committee Lived Experience Advisory & Planning Board (LEAP) 	Staff Report for Standing Committees	Staff	
5.	Reports from Lead Agency Staff <ul style="list-style-type: none"> Annual Standing Committees Application Recommendations <i>Licensed Healthcare Organization Board Seat</i> <i>HUD Continuum of Care Program Domestic Violence Rapid Rehousing Transfer Approval</i> Potential ACTION ITEM	Staff Report	Staff	1:30pm
6.	Local Homelessness Services Notice of Funding (NOFA) Availability Recommendations Potential ACTION ITEM	Staff Report	Staff	2:00pm
7.	Service Provider Roundtable (SPR) Update Potential ACTION ITEM		Margaret Sluyk	3:20pm
8.	10-minute break			3:30pm
9.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	3:40pm
10.	Homeless Coalition Governance Charter Ad Hoc Committee <ul style="list-style-type: none"> Collaborative Applicant/Lead Agency Evaluation Charter Changes ACTION ITEM	Staff Report	Staff	3:50pm
11.	Fair Housing and families Permanent Supportive Housing (PSH) Potential ACTION ITEM	Staff Report	Staff	4:20pm
12.	Review Agenda for May Coalition Board Meeting <ul style="list-style-type: none"> Behavioral Health Bridge Housing Presentation Shelter Access in the Community HMIS- Data Dashboard Coordinated Entry Assessment & Prioritization Redesign Approval Homeless Coalition Contract & Compliance 	Staff Report for DRAFT Agenda	Board Chair	4:40pm

	Potential ACTION ITEM			
13.	Board Member Questions & Comments		Board Chair	4:50pm
	Potential ACTION ITEM			
14.	Public Comment on Items not on the Agenda		Board Chair	4:55pm

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonoma-county.org



**Sonoma County Homeless Coalition
Minutes Staff Report**

Item No: 2 (Consent Calendar)

Subject: Meeting Minutes 3/26/25

Meeting Date: 4/23/25

Staff Contact: Kim Holden, Senior Office Assistant, Kim.Holden@sonoma-county.org

SUMMARY

This staff report briefly summarizes the March 26, 2025, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the March 26, 2025, Sonoma County Homelessness Coalition Meeting.

RECOMMENDED ACTION(S)

Approve Sonoma County Homeless Coalition Minutes from the 3/26/2025 Sonoma County Homeless Coalition Board Meeting.



Sonoma County Homeless Coalition Board

Homeless Coalition Board Meeting Minutes

Wednesday, March 26 2024

1:00 – 4:30 PM, Pacific Time – Meeting held via Zoom

Zoom Recording:

https://sonomacounty.zoom.us/rec/share/_rOaQjB5w95ao_21LYVnnffFYIhmZL4BYvVFD74ZomNIh0XBMOu8j2KcszvdKStU.p1z75Zt2mDO54G2i

Passcode: WgWd5\$L2

Welcome and Roll Call Introductions (00:05:03–00:09:26)

Jennielynn Holmes called the meeting to order at 1:00 pm, and explained the Zoom rules regarding public comment and the Brown Act guidelines.

Three new Homeless Coalition (HC) Board members were welcomed: Maria Rico (Dry Creek Rancheria of Pomo Indians), Sarah Vetter (Santa Rosa Community Health), and Jeremy Hinojos (TAY Representative) along with returning HC Board member Rebecca Sammet (Lived Experience Advisory and Planning Board).

Jennielynn Holmes explained the Brown Act guidelines and the Zoom rules regarding public comment.

Present: Jennielynn Holmes, Catholic Charities | Caroline Bañuelos, City of Santa Rosa | Karen Nau, proxy for Kevin McDonnell, City of Petaluma | Chris Coursey, Sonoma County Board of Supervisors | Stephen Zollman, City of Sebastopol | Jackie Elward, City of Rohnert Park | Dannielle Danforth, West County Community Services | Margaret Sluyk, Reach For Home | Chessy Etheridge, Adult Lived Experience Seat | Chris Cabral, Committee on the Shelterless (COTS) | Ron Wellander, City of Sonoma | Angelica Smith, Tribal Seat | | Jeremy Hinojos, TAY Representative | Sarah Vetter, Licensed Healthcare Organization Seat | Rebecca Sammet, LEAP Board | Maria Rico, BIPOC Led/Serving Organization Seat

Absent: Martha Cheever, Community Development Commission | Kristi Lozinto, Member At-Large

A quorum was present.

1 - 4. Approval of Consent Calendar (00:09:27 – 00:10:50)

- Jennielynn Holmes, CoC Board Chair, presented the consent calendar items:
 1. 3/26/25 meeting agenda
 2. 2/26/24 meeting minutes
 3. Summary of Follow-ups from Previous Meeting(s)
 4. Reports for Standing Committee Updates
- **Public Comment:** None
- **Motion:** Kevin McDonnell moves to approve the Consent Calendar.
Second: Chris Cabral seconds the motion.
Abstentions: None.
Objections: None.
Motion passes. The consent calendar is approved.

5. Reports from Lead Agency Staff (00:10:53 – 00:15:32)

- Annual Standing Committee Application Updates: Jynessa Lazzaroni reported that the application period for standing committees opened on March 10, 2025 and will close on March 28, 2025. There are four (4) vacancies: two (2) on the Health Management Information Systems (HMIS) Data Committee, and two (2) on the Coordinated Entry Advisory (CEA) Committee. Five applications have been received to date.

A Selection Membership Ad Hoc Committee has been formed and will be reviewing applications on April 4, 2024. Recommendations are anticipated to be forthcoming to the HC Board at the April 23, 2025 meeting.

Additional information is included in the "Report from Lead Agency Staff," Item #5, page 10, in the meeting materials packet.

Informational Item only: no action taken

- Local Homelessness Services NOFA: Michael Gause provided an update on the Local Homelessness Services Notice of Funding Availability (NOFA), as summarized in the "Report from Lead Agency Staff," Item #5, pages 10-11, in the meeting materials packet.

Informational Item only: no action taken

- **Public Comment:** None

6. HEART Integration in Sub-regional Street Outreach Model (00:15:35 – 1:20:54)

- Thai Hilton (Sonoma County Department of Health Services (DHS) Homelessness Services Division Coordinated Entry Coordinator) narrated a slide presentation in review of the

origins, purpose, geographic areas, and operational details of the sub-regional approach to street outreach, along with updates on standards and the proposed integration of existing DHS outreach teams into the street outreach model. The referenced DHS cohorts for integration are the Homeless Encampment Access & Resource Team (HEART) and the Homeless Outreach and Proactive Engagement (HOPE) team.

Supplementary information, as well as the updated Street Outreach Program Standards document, are included in the Staff Report, Item #6, pages 12-30 in the packet of meeting materials.

The recommended action to approve the updated Street Outreach Standards at today's meeting was not taken today, in light of sentiment from the HC Board that further discussion and definition of the role of the HEART and HOPE teams' integration into street outreach, and of two-way reciprocity with service provider outreach workers, would be advantageous prior to approval of the standards.

Supervisor Coursey suggests that clarity from county staff about the scope of work of the HEART teams would be beneficial.

No action taken.

- **Public Comment:** Gregory Fearon, Amy Appleton, Ted Nordquist

7. CARE Court (01:20:58 –01:21:18)

- The length of the previous item exceeded the window of availability for the CARE Court presenter, so this item will be rescheduled for a future meeting.

8. Service Providers' Roundtable (01:22:00– 01:29:42)

- Margaret Sluyk reported that the recent Service Provider Roundtable meeting focused on the lengthy waitlists for entry to shelters, and the desire to develop integration into access to shelter beds within the County-operated system.

In response, a conversation with Lead Agency staff to illuminate funding and access details in clarification of operations of County shelters may be added to the May 2025 meeting agenda.

- **Public Comment:** None.

Informational item only: no action take

9. Ten- Minute Break: 2:25 – 2:35 PM (01:29:44 – 1:40:53)

10. Word from the LEAP Board (01:40:59 – 01:45:30)

- Rebecca Sammet reported on efforts by the Lived Experience Advisory and Planning (LEAP) Board to gather information from the unsheltered, as well as current and former shelter residents, to determine recommendations for improving shelter utilization. A detailed survey is anticipated to launch next month. Members of the LEAP Board also met with service providers to discuss the planned survey.

- **Public Comment:** None.

Informational item only – no action taken.

11. Homeless Management Information System (HMIS) Committee Update. (01:45:36–01:54:55)

- Daniel Overbury-Howland, DHS HMIS Coordinator, reported that the HMIS committee has been working on minor updates and clarifications to HMIS policies and procedures related to entering clients into the system anonymously. They have also engaged in conversations regarding the fee structure for participants in HMIS, due to an expansion in use by service providers, as well as within the coordinated entry system, while County funding for HMIS has not increased. Staff are discussing various proposals, and are also entertaining a prospective change of vendors.

Additional details are provided in the Staff Report, Item # 11, pages 31-32, of the meeting materials packet.

- **Public Comment:** None.

Informational item only – no action taken.

12. Approval of April Quarterly Membership Meeting Agenda(1:54:58 – 01:56:41)

- Jynessa Lazzaroni presented the agenda for the Homeless Coalition Quarterly Membership Meeting, to be held on April 17, 2025, 1-4 PM, at DHS Administration, 1450 Neotomas Ave., Suite 200, Santa Rosa Conference Room.

- **Public Comment:** None

Informational item only – no action taken

13. Review Agenda for April Coalition Board Meeting (01:56:43 – 02:03:37)

- James Alexander reviewed the agenda for the April 23, 2025 HC Board meeting and queried the HC Board for any needed changes or additions. Araceli Rivera noted that a Coordinated Entry Redesign Update will also be added to the agenda.

The April 23, 2025 agenda is shown as Attachment A, pages 33-34, in today's meeting packet of materials.

- **Public Comment:** None.

14. Board Member Questions and Comments (02:03:40– 02:12:26)

- Chris Cabral referenced an email received by the HC Board from an Uber driver concerning an inadequate practice for an unsheltered patient's discharge from a local hospital, and suggested that HC Board members form a group to speak to hospital boards about the frequency and harmful repercussions of such incidents.
- Jennielynn Holmes informed the HC Board that, in assistance to the immigrant community, Catholic Charities will be providing a virtual "Know Your Rights" webinar to the Sonoma County Homeless Coalition, on April 8, 2025, at 1:00 PM. All are invited to join. The presentation will also be recorded. Additionally, Catholic Charities will be releasing seven (7) videos focused on informing individuals of their legal rights and preparation strategies should they encounter deportation efforts.
- **Public Comment:** None.

15. Public Comment on Items not on the Agenda (02:12:31– 002:14:48)

- Gregory Fearon

Adjournment: 3:10 PM (02:15:00 – 02:15:37)

Sonoma County Homeless Coalition Board
Committees Staff Report

Item No: 4 (Consent Calendar)

Subject: Reports from the Coalition's Standing Committees and the LEAP Board

Meeting Date: April 23, 2025

Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org

Summary

This agenda item contains summaries of Standing Committees' work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP). Committee Chairs were asked to prepare brief summaries for their respective Committee.

Recommended Action(s)

Discussion

1. Coordinated Entry Advisory (CEA) Committee:

- a) Each month Coordinated Entry will present the number of accepted referrals. Below is the referral information for the month of March 2025.

Accepted Coordinated Entry Permanent Housing Referrals During March 2025		
Agency	Program	# of Accepted Housing Referrals
SoCo Housing Authority	F2F SPC1	1
Catholic Charities	Project Hope	1
TLC Child and Youth Services	TLC RRH	4
St. Vincent de Paul	SVDP Commons	1
West County Community Services	Elderberry	23
Total Accepted Housing Referrals in March 2025		30

- b) CEA discussed Coordinated Entry compliance in their April meeting. There was discussion on how to enhance CE compliance through NOFA scoring. The committee decided to send a letter to the Coalition board with their observations and recommendations. That letter was not received in time for this meeting packet. It will be sent to the entire board when received.

2. Homeless Management Information System (HMIS) Committee:

The HMIS Committee did not meet in April as staff are preparing some larger items for committee review in May. At the Committees direction, staff held an open office-hours meeting on April 10th for service provider staff to attend, ask questions, and bring up concerns around HMIS. We plan on holding these meetings every month going forward. Staff also have drafted an updated user satisfaction survey and are working with the provider group to finalize and distribute in the near future. Results of that survey will be made available to the HMIS committee and the CoC Board.

3. Lived Experience Advisory & Planning (LEAP) Board:

- Secured funding to add 2 designated TAY seats to the LEAP Board
- Still working with CSN to schedule a potential joint LEAP Board meeting with transitional age youths and find ways to best support TAYs involved with the Homeless Coalition
- Finished and approved guest and staff shelter standards surveys. Currently working to distribute the surveys to local shelters
- In process of selecting a new logo for the LEAP Board
- Elected new LEAP Board officers
- In process of re-evaluating LEAP Board priorities and strategic plan



**Sonoma County Homeless Coalition Board
Report From Lead Agency Staff**

Item No: 5
Subject: Reports from the Lead Agency
Meeting Date: April 23, 2025
Staff Contacts: Michael Gause, Michael.Gause@sonoma-county.org

1. **Annual Standing Committee Applications Update:** To recap, this year there were four (4) vacancies on the Boards standing committees. Two (2) on the Coordinated Entry Advisory Committee and two (2) on the HMIS Data Committee. Applications were accepted between March 10th and March 28th, and during this period we received a total of 11 applications. The Selection Membership Ad Hoc Committee met on April 4th to review applications and are now prepared to make the following recommendations the Board to fill all four (4) vacancies.

Coordinated Entry Advisory Committee: Selections Membership Ad Hoc Recommends that the two (2) vacancies be filled by:

- Christina Hulsey, Lived Experience/Community Member
- Robin Winder, Lived Experience/Community Member

HMIS Data Committee: Selections Membership Ad Hoc Recommends that the two (2) vacancies be filled by:

- Sanford (Sandy) Robinson, COTS
- Dannielle Danforth, West County Community Services

2. **Board Seat: Licensed Healthcare Organization:** Sarah Vetter, who is currently employed with Santa Rosa Community Health, has informed Coalition staff that she has accepted a new position with Nations Finest as the Cal-Aim Director. This seat was just filled through an extended Board election process for a partial term as of March 2025, ending in December of 2025. Although the employment transition is not to another licensed healthcare organization, the position could still be interpreted as working in the “field” with regards to healthcare. CalAIM (California Advancing and Innovating Medi-Cal) is a multi-year plan by the California Department of Health Care Services (DHCS) to transform and strengthen Medi-Cal, California's version of Medicaid. The goal is to improve health outcomes for Medi-Cal members, especially those with complex needs, by integrating Medi-Cal with other social services and implementing new programs and reforms. This information was discussed with the Chair and Vice Chair and staff were directed to bring this decision to the full Board.

Per the charter, this seat is for:

One representative from a licensed health care organization, as elected by Coalition voting members.

The Charter also states:

Employment Transition: In the event an elected member leaves their job, the seat follows the elected board member for the remainder of their term. Specific elected board seats (Homeless Service Provider, Licensed Health Care Organization, Homeless Advocacy Organization) will need to still qualify for the assigned designation (i.e. the person must still work in that field), and the transition will need to be approved by the Coalition Board.

Recommended Action from the Board:

- a) Approve Sarah Vetter to remain seated for the 8 months remaining of the term. After the term ends, the seat will be open for a two-year term for eligible licensed health care organization staff during annual elections; or
- b) Determine that Sarah Vetter is no longer eligible for this seat and direct staff of the process to fill the seat for the remainder of the term. This can be done by an approved appointment of the Board per the charter or through an election process.

3. HUD Continuum of Care (CoC) Program Transfer: RRH for Vulnerable Survivors of DV

Coalition staff were recently informed that there may still be a potential opportunity to transfer an expiring HUD grant from the YWCA to another agency. This funding was approved during the 2023 CoC funding competition and is set to expire in July. The funding for the project was reallocated during last year's funding competition and unfortunately, our CoC was not awarded any new projects, and the potential reallocated award was lost.

Our local HUD Field Representative informed us that she will work to try and transfer this grant, but it must be done quickly. It is uncertain whether or not the office is allowed to even do transfers at the moment. However, she did say that she would do her best to facilitate the transfer, if even possible, but that this must be done quickly, and told staff "Not to put too much time into it."

Given these are direct HUD CoC Contracts, staff reached out to providers who currently have existing CoC awards due to the limited timeframe in which the Homeless Coalition has to respond. In addition, Coalition staff were looking for providers that already have existing Rapid Rehousing Programs set in place to ensure if the grant is transferred, this funding could be quickly spent as the providers would not have to start from scratch with program development, job descriptions, etc. The project is required to only serve Survivors of Domestic Violence. The Family Justice Center, who originally applied for the reallocated grant in the 2024 competition, expressed their interest in providing support to any organization that would be willing to take on the grant.

Process for transfers:

Three letters are needed to start the process: One from the Homeless Coalition Board representing the CoC, one from the provider willing to transfer the grant (YWCA), and one from the agency willing to take on the grant. This process can take a minimum of six months to complete, and we are uncertain if this is even possible. Even though the grant ends in July 2025, if approved, there are options to extend the grant for 6-month intervals, and there can be more than one.

Budget:

\$115,644 Rental Assistance

\$148,707 Supportive Services

\$6,657 Admin

Approval of Agency for transfer:

Three agencies met the criteria listed to ensure a quick transition process with Rapid Rehousing projects already in existence that receive CoC funding. All three of these organizations were contacted and Coalition staff requested a letter of interest for the Board to make determinations as to which agency would be best suited to attempt to take on this expiring award. These agencies included: West County Community Services, Catholic Charities, and COTS.

Submitted Letters of Interest: <https://share.sonoma-county.org/link/b4zCZHkkboc/>

Board Action:

Approve one agency to begin the potential transfer of the YWCA RRH for Vulnerable Survivors of DV project and approved support letter on behalf of the Homeless Coalition.



**Sonoma County Continuum of Care Board
Staff Report**

Item No: 6

Subject: Local Homelessness Services Notice of Funding (NOFA) Availability Recommendations

Meeting Date: April 23, 2025

Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org

SUMMARY

In this item, staff present two scenarios for funding in the Fiscal Year 2025-2026 Local Homeless Services NOFA for funding of core projects in the upcoming fiscal year.

RECOMMENDED ACTION(S)

Approve Local Homeless Services NOFA recommendations for final approval at the Sonoma County Board of Supervisors meeting on June 3, 2025. Staff and an impartial Evaluation Panel provide two scenarios of funding and recommend the second scenario.

DISCUSSION

The Fiscal Year 2025-2026 Local Homelessness Services NOFA was released on December 11, 2024, with applications due February 7, 2025. This year's NOFA had approximately \$1.7 million less in funding available than the 2024-2025 NOFA, which will result in funding reductions across the continuum. The funding gap is due to one-time COVID funds under the Homeless Coalition's purview ending, as well as gaps in state funding, such as the 6th round of the Homelessness Housing Assistance and Prevention (HHAP) Program. HHAP-6 will not be available until 2026 and cannot be rolled into contracts. This year, \$6,035,152 is available in funding.

Funding sources for this NOFA include:

- Homeless Housing, Assistance and Prevention (HHAP) Round-5 funds allocated to the Homeless Coalition: \$1,200,392.99
- State Partnership HealthPlan (PHP) Homelessness Housing incentive Program (HHIP) funds allocated to Sonoma County and passed through to the Homeless Coalition: \$3,817,278.00.
- Local funds allocated by Sonoma County Board of Supervisors: \$1,017,480.00

In contrast, the Coalition Board had \$7.8 million available for FY 2024-2025. There is ongoing uncertainty with traditional State funding as well as federal funding beyond the coming fiscal year.

This year's NOFA included an option for allocating 100% of funding to renewing (or returning) projects or up to 20% for new projects (defined as not receiving funds in FY 2024-25) and 80% for renewing projects. This included 29 renewing projects and 7 projects new to the 25-26 funding process.

With Coalition Board approval, staff lead scoring efforts which were scored by category (rapid rehousing, permanent supportive housing, emergency shelter, street outreach, other project types (ie, safe parking or shared housing) as well as scoring specific for new projects. Renewing projects were scored based on past performance as well as qualitative information gleaned from questionnaires such as adherence to housing first, coordinated entry, fiscal information and budget, alignment with the strategic plan, and adherence with system performance. Equity and inclusion of individuals with lived experience of homelessness was also scored. New projects were scored on proposed outcomes as well as a similar qualitative questionnaire.

An impartial Evaluation Panel assisted staff in reviewing scores and proposed funding recommendations. The panel included a city representative, individuals with lived experience of homelessness (including a former Coalition Board member), and a healthcare representative.

FUNDING RECOMMENDATIONS

Staff and the Evaluation Panel met in several meetings to review funding recommendations and funding scenarios (Attachment 1 – Funding Scenarios) Given the factors of having less funding in the system of care and uncertainty with state and federal funding, staff and the panel were unanimous in providing a funding recommendation of funding only renewing projects with funding reductions of 17% across all projects (with the exception of two projects that have additional funding for next year explained more below) in Scenario 2 or funding renewing projects at a 19.5% reduction and funding the top scoring new project in Scenario 1. Staff and the Funding Panel were unanimous in recommending Scenario 2.

Scenario 1 (Not Recommended)

In this scenario, all but two renewing projects received funding at a 19% reduction and the highest scoring new project is awarded funding. The two exceptions for renewing projects are:

- TLC's Rapid Rehousing is funded at a lower rate due to receiving \$255,714 in funding from the Measure O/HHAP NOFA announced in early 2025. TLC applied for this project before knowing the result of the NOFA. This adjusts the project to the right size as it is duplicated in the other NOFA.
- SHARE's Community Shared Housing Project is funded at a lower rate due to having underspent funds in the previous fiscal year that resulted in a contract from January 2025-December 2025 in the amount of \$308,820 for the same project. As in the case with TLC, this results in a project that is right sized.

The new project included in this scenario is the Housing Navigation Project with the Sonoma County Community Development Commission in the amount of \$161,800. This was the highest scoring new project out of 7 received and would support individuals with Housing Choice Vouchers in locating housing.

Staff and the Evaluation Panel do not recommend this scenario as it causes a greater reduction in funds for all renewing projects.

Scenario 2 (Recommended)

In this scenario, all renewing projects are funded at a 1% reduction (with the same caveats for the other two projects mentioned above), and no new projects are recommended for funding. This keeps funding levels as close to FY 24-25 levels as possible. Staff and Evaluation Panel were unanimous in recommending this as the option going forward.

Upon your Board's approval, next steps include:

- Staff will bring recommendations to the Sonoma County Board of Supervisors for contract authorization on June 3, 2025.
- Concurrently, staff will develop contracts for the fiscal year starting July 1, 2025.

Final recommendations will be posted on the Homeless Coalition website upon approval by the Coalition Board.

ATTACHMENTS

Attachment 1 – 2025-2026 NOFA Recommendations: <https://share.sonoma-county.org/link/ei01fcCNhz4/>



SONOMA COUNTY
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Sonoma County Continuum of Care Board
Staff Report

Item No: 10

Subject: Homeless Coalition Governance Charter Ad Hoc Committee: Collaborative
Applicant/Lead Agency Evaluation & Charter Changes

Meeting Date: April 23, 2025

Staff Contact: Karissa White, Karissa.White@sonoma-county.org

SUMMARY

The Homeless Coalition's Governance Charter Ad Hoc Committee met on April 14, 2025, and approved a recommended evaluation tool for the Lead Agency/Collaborative Applicant for the Homeless Coalition, representing the Continuum of Care. Attached to this item you will find a document called, Collaborative Applicant Identification: Key Indicators with Intended Outcomes and Checklist, which is being recommended for approval.

In addition, there are some minor charter changes to be approved by Homeless Coalition Board.

RECOMMENDED ACTION(S)

Approve the Collaborative Applicant Identification: Key Indicators with Intended Outcomes and Checklist as the evaluation tool for the Lead Agency/Collaborative Applicant and the evaluation process as recommended by the Governance Charter Ad Hoc Committee.

Approve Governance Charter terminology change and added definition as outlined within the discussion of this report.

DISCUSSION

Over the past couple months, the Governance Charter Ad Hoc Committee and staff have conducted research and made progress toward developing an evaluation plan for the Lead Agency/Collaborative Applicant. Below is a summary of work completed:

1. Lead Agency/Collaborative Applicant Evaluation

The committee approved an evaluation checklist that will guide assessments of the Lead Agency/Collaborative Applicant. This tool, a previously published HUD resource, includes key indicators and intended outcomes for performance review. While the original HUD

checklist has since been removed from the public site, the evaluation checklist still incorporates its core components. The recommended evaluation process includes:

- Frequency: The evaluation will occur every two years.
- Process: Conducted by an ad hoc committee of the Board.
- Accountability: The ad hoc committee will be responsible for developing an action plan if necessary.
- Authority: The Homeless Coalition Board retains final approval on both the evaluation findings and any recommended actions.

Staff Research and Support

To support the evaluation development, staff reached out to national networks, peers, and HUD Technical Assistance:

- Posted on the CoC Collaborative Applicant Alliance, Slack Channel, and Facebook HUB for Ending Homelessness, receiving limited but helpful responses.
- Staff met with HUD Technical Assistance (TA) and requested examples from other communities regarding evaluations. The TA provider confirmed that many CoC's are working on compliance related issues and was unaware of any community examples of evaluation that could be shared. While no examples were available, TA offered to review the final document for feedback if needed.

2. Governance Charter Revisions

- Terminology Change: Updated the preamble to describe the Board as a "governing" body rather than a "legislative" one, for accuracy.
- Definition Added: A new definition for "Coalition Staff" was added to eliminate confusion. It now reads:
"18. Coalition Staff – Homeless Coalition Lead Agency, currently the Sonoma County Department of Health Services Ending Homelessness Division."
- Procurement Process Clarification:
 - Department of Health Services, as the direct recipient of HUD Coordinated Entry funding, is required to follow a formal procurement process for the Coordinated Entry (CE) Operator.
 - An RFP process for the 2026–2027 CE Operator contract is being developed.
 - The HMIS Vendor selection already reference the procurement process.
 - Charter language is being reviewed internally for revision. Once this is completed, it will be sent to the ad hoc committee for approvals.



Collaborative Applicant Identification: Key Indicators with Intended Outcomes and Checklist

Introduction and Purpose

The Continuum of Care (CoC) Collaborative Applicant Checklist is a tool to help guide the CoC Board in identifying and evaluating an effective Collaborative Applicant. You may have additional and/or expanded criteria for your Continuum. Below are general key indicators and the intended outcomes for each indicator. The indicators and outcomes can first be used during the identification and selection process of a Collaborative Applicant. They may also be added to the Memorandum of Understanding (MOU) created and signed by the CoC Board and Collaborative Applicant and utilized during the on-going monitoring process of the Collaborative Applicant's performance.

Key Indicators

Key Indicator #1: Demonstrated commitment to ending homelessness. The Collaborative Applicant demonstrates success in preventing and ending homelessness in collaboration with persons with lived experience and expertise, service providers, community organizations, faith-based communities, policy makers, and other partners.

Intended Outcomes:

- Examples of successful partnerships with persons with lived experience and expertise, service providers, community organizations, faith-based communities, policy makers, and other partners.
- Evidence of effective and timely coordination of services and housing resources for people experiencing homelessness.

Key Indicator #2: Ability to manage and administer grant funds. The Collaborative Applicant has a strong fiscal management system in place, with experience in managing and administering grant funds from federal, state, and local sources.

Intended Outcomes:

- Demonstrated capacity to manage large grants and budgets.
- Evidence of timely and accurate financial reporting.

Key Indicator #3: Capacity to lead and engage partners. The Collaborative Applicant demonstrates the ability to coordinate, guide, and engage a diverse range of community partners, including persons with lived experience and expertise, service providers, faith-based communities, policy makers, and community members, in the development and implementation of the CoC plan.

Intended Outcomes:

- Evidence of successful engagement and collaboration with key partners in the community.
- Demonstrated ability to facilitate meetings, coordinate planning efforts, and lead working groups.

Key Indicator #4: Commitment to equity and inclusion. The Collaborative Applicant demonstrates understanding and commitment to equity and inclusion, with an understanding of how systemic racism and other forms of oppression contribute to experiences of homelessness and a willingness to address these issues.

Intended Outcomes:

- Evidence of a commitment to implementing strategies to address disparities in homelessness and housing instability among communities that have been marginalized.
- Evidence of cultural humility and competency, and sensitivity in working with diverse populations.

Key Indicator #5: Capacity to oversee implementation of an effective coordinated entry system. The Collaborative Applicant demonstrates successful experience in coordinating resources for people experiencing homelessness in a timely manner, and implementation of a coordinated entry system that is accessible, transformational, inclusive, person-centered, and equitable.

Intended Outcomes:

- Evidence of experience in coordinating access to homeless services and housing resources.
- Evidence of a commitment to implementing a coordinated entry system that prioritizes the most vulnerable populations and addresses the needs of special populations.
- Evidence of performance monitoring and fidelity to the project model.

Key Indicator #6: Capacity to collect and analyze qualitative and quantitative data. The Collaborative Applicant demonstrates the capacity to collect and analyze data on experiences of homelessness and housing instability in the community to inform the development, improvement, and implementation of the CoC plan.

Intended Outcomes:

- Evidence of experience in collecting and analyzing data on homelessness and housing instability, including listening sessions with persons with lived experience and expertise, service providers, faith-based communities, and policy makers to identify challenges, barriers, and successes, and to make appropriate changes as needed.
- Evidence of the ability to utilize data to inform decision-making and evaluate intervention effectiveness.

Collaborative Applicant Checklist

By using this checklist, the CoC Board can review a Collaborative Applicant and assess their strengths and weaknesses in relation to the qualities of an effective Collaborative Applicant. This will help ensure that the CoC plan is developed and implemented in a way that maximizes the impact of federal funding and effectively addresses the needs of people experiencing homelessness in the community. This should be included in the MOU and/or as an attachment to the MOU for transparency purposes in the selection process, and in on-going monitoring of performance. This Checklist is intended as a template for you to modify/expand to meet the specific needs of your Continuum.

Leadership and Management

- ☐ Demonstrates a commitment to equity and inclusion.
- ☐ Demonstrates strong leadership and management capabilities.
- ☐ Has a clear vision and mission for the CoC program.
- ☐ Develops and maintains relationships with key partners.
- ☐ Has experience managing grants and overseeing program budgets.

NOTES:

Continuum of Care System Performance

- ☐ Coordinating CoC programs and services.
- ☐ Compliance with CoC program requirements and regulations.
- ☐ Achieves positive outcomes for clients served.
- ☐ Demonstrates a commitment to continuous quality improvement.
- ☐ Maintains accurate and up-to-date data for reporting purposes.

NOTES:

Collaboration and Partnership

- ☐ Engages with partners who have lived experience and expertise in homelessness.
- ☐ Works collaboratively with partners and the community.
- ☐ Communicates effectively and transparently with partners and community.
- ☐ Facilitates effective partnerships among CoC members.
- ☐ Builds and maintains strong relationships with funders and other partners.
- ☐ Demonstrates a commitment to collaboration and partnership building.

NOTES:

Program Development and Implementation

- ☐ Develops and implements effective CoC programs and services.
- ☐ Demonstrates a commitment to evidence-based and best practices.

- ☐ Develops and implements strategies to address housing and service gaps.
- ☐ Experience leveraging additional funding sources to support CoC programs.
- ☐ Develops and implements effective program evaluation and performance metrics.

NOTES:

Compliance and Accountability

- ☐ Demonstrates a commitment to program compliance and accountability.
- ☐ Maintains accurate and complete records.
- ☐ Complies with all reporting requirements.
- ☐ Resolves any compliance issues promptly and effectively.
- ☐ Experience successfully managing program audits and reviews.

NOTES:

Sustainability

- ☐ Demonstrates a commitment to program sustainability.
- ☐ Develops and implements strategies to ensure ongoing program funding.
- ☐ Develops and implements effective resource development strategies.
- ☐ Experience building and maintaining effective fundraising partnerships.
- ☐ Develops and implements effective program marketing and outreach strategies.

NOTES:

Evaluation and Performance Metrics

- ☐ Implements effective program evaluation and performance metrics.
- ☐ Regularly reviews program performance and adjusts as needed.
- ☐ Uses data to inform decision-making and program improvement.
- ☐ Demonstrates a commitment to continuous quality improvement.
- ☐ Ensures that program evaluation and performance metrics are aligned with CoC goals and objectives.

NOTES:

Disclaimer:

This material is based upon work supported by funding under an award with the U.S. Department of Housing and Urban Development. The substance and findings of the work are dedicated to the public. Neither the United States Government, nor any of its employees, makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately-owned rights. Reference herein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the U.S. Government or any agency thereof. Opinions expressed in this document are those of the authors and do not necessarily reflect the official position of, or a position that is endorsed by, HUD or by any HUD program.



Sonoma County Homeless Coalition Board Staff Report

Item No: 11
Subject: Fair Housing and families Permanent Supportive Housing (PSH)
Meeting Date: April 23, 2025
Staff Contacts: Thai Hilton Thai.hilton@sonoma-county.org

SUMMARY

Most Permanent Supportive Housing (PSH) providers have eligibility criterion that prohibits minors in their projects. This means that households with minors are not referred to PSH projects. These project's justification for excluding minors is that their projects are not appropriate for children due to substance use and mental health issues. This has resulted in very few PSH resources for households with minors.

Recently, the lead agency received feedback from County Counsel that any CoC program that denies housing because a household has a minor would be in violation of the Fair Housing Act. HUD's website clearly states that all CoC and ESG-Assisted programs must have policies and procedures that reflect the Fair Housing Requirements. PSH providers must still comply with occupancy standards which allow for 2 individuals per bedroom.

Staff also asked County Counsel about shared housing programs as several PSH programs have a shared-housing model. County Counsel reported that a one-person per bedroom standard is not advisable. They noted that HUD's stance on occupancy standards is somewhat flexible and depended on several factors like size and layout of the unit and its sleeping areas. County Counsel shared information from a [press release](#) from the California Department of Fair Employment and Housing from 2017. It states,

"Whether enforcement of an occupancy limit is reasonable depends on a home's size and configuration, the size of the bedrooms, any physical limitations of the home, the occupancy permitted by state and local law, the ages of the children, discriminatory comments, and any other relevant factors. An occupancy limit can violate fair housing law when there is no consideration of the specific characteristics of a home or the family applying to live in it."

In sum, it appears that a one-person-per room limit might not be explicitly prohibited by the Fair Housing Act, and it is unclear how a court would rule on such a standard, but **there appears to be a legal risk in setting one-person-per-room limit.**

The community's PSH stock is mainly single room occupancy or shared housing. This limits the amount of PSH resources for families with more than 2 people. For context, our Coordinated Entry system has around 280 households with minor children. Of this ~139 households would be ineligible for most PSH

due to occupancy limits. The remaining ~147 households should be eligible for PSH referrals regardless of unit size.

These limits are eligibility criteria applied by the housing providers and as such, the lead agency will not require housing providers to house households with minors nor will it prohibit the practice of limiting occupancy to one person. However, housing providers with these criterion should be aware that they are in violation of Fair Housing and face a potential risk.

RECOMMENDED ACTION

Housing providers should consult their legal counsel for guidance on this issue. If a housing provider wishes to update their eligibility criteria, they can do so by notifying the lead agency.

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 12
Subject: Review Agenda for April Coalition Meeting
Meeting Date: April 23, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@sonoma-county.org

SUMMARY

This staff report briefly summarizes the May 28, 2025; Sonoma County Homeless Coalition Board Meeting proposed agenda. The draft agenda contains all proposed items that will be discussed by the Board at the May 28, 2025, meeting. The draft agenda is attached as **Attachment A**.

RECOMMENDED ACTION(S)

None – an informational item only.

Attachment A



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT May 28, 2025

1:00pm-4:30pm Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	05/28/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 04/23/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar)	Summary of Follow-ups	Staff	
4.	Reports for Standing Committee Updates (Consent Calendar) <ul style="list-style-type: none">• CEA Committee• HMIS Committee• Lived Experience Advisory & Planning Board (LEAP)	Staff Report for Standing Committees	Staff	

5.	Reports from Lead Agency Staff Potential ACTION ITEM	Staff Report	Staff	1:30pm
6.	Behavioral Health Bridge Housing Presentation Potential ACTION ITEM		David Evans	1:50pm
7.	Coordinated Entry Assessment & Prioritization Redesign Approval Potential ACTION ITEM	Staff Report	Staff	2:10pm
8.	Service Provider Roundtable (SPR) Update Potential ACTION ITEM		Margaret Sluyk	3:10pm
9.	10-minute break			3:20pm
10.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	3:30pm
11.	Homeless Coalition Contracts & Compliance Potential ACTION ITEM	Staff Report	Staff	3:40pm
12.	Homeless Management Information System (HMIS) Data Dashboard Potential ACTION ITEM	Staff Report	Staff	4:10pm
13.	Review Agenda for June Coalition Board Meeting <ul style="list-style-type: none"> Shelter Access in Community Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	4:40pm
14.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	4:50pm
15.	Public Comment on Items not on the Agenda		Board Chair	5:00pm

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on

agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonoma-county.org

ACRONYMS & COMMON TERMS – Updated 11-2-2022

AAF	Annual Adjustment Factor	CTAC	Cities and Towns Advisory Committee
ACC	Annual Contributions Contract	DCSS	Department of Child Services
ADA	Americans with Disabilities Act	DDA	Disposition and Development Agreement
AFFH	Affirmatively Furthering Fair Housing	DHCS	Dept of Health Care Services (State dept)
AHA	Affordable Housing Agreement	DHS	Department of Health Services (County dept)
AHDA	Affordable Housing Development Assistance (Santa Rosa)	DSLCL	Disability Services and Legal Center
AHP	Affordable Housing Program (FHLB)	DST	Downtown Streets Team (Petaluma)
AMI	Area Median Income	EA	Environmental Assessment
APE	Area of Potential Effect	EIR	Environmental Impact Report (State)
ASHC	Affordable Housing and Sustainable	EIS	Environmental Impact Statement (Federal)
BHDC	Burbank Housing Development Corporation	ELI	Extremely Low Income
CalHFA	California Home Finance Agency	ENA	Exclusive Negotiating Agreement
Cal-ICH	CA Interagency Council on Homelessness	EOP	End of Participation
CAPIT	Child Abuse Prevention, Intervention and Treatment Fund	ERAP	Emergency Rental Assistance Program
CAPSC	Community Action Partnership Sonoma County	ESG	Emergency Solutions Grants (formerly Emergency Shelter Grants)
CASp	Certified Access Specialist	ESL	English as a Second Language
CBDO	Community-Based Development Organization	FEMA	Federal Emergency Management Agency
CCC	Center for Community Change	FESG	Federal Emergency Shelter Grants Program
CCOC	Cloverdale Community Outreach Committee	FHA	Federal Housing Administration
CCofSR	Catholic Charities of Santa Rosa	FHANC	Fair Housing Advocates of Northern California
CDBG	Community Development Block Grant	FHIP	Fair Housing Initiatives Program
CDBG-CV	CDBG for Coronavirus Response	FHLB	Federal Home Loan Bank
CDBG-DR	CDBG for Disaster Recovery	FHP	Fair Housing Plan
CDC	Community Development Commission	FMR	Fair Market Rent
CE	Coordinated Entry	FONSI	Finding of No Significant Impact
CEF	California Equity Fund	FSS	Family Self-Sufficiency Program
CEQA	California Environmental Quality Act	FY	Fiscal Year
CFH	County Fund for Housing	FYE	Fiscal Year End
CFR	Code of Federal Regulations	GAO	Government Accounting Office
CHAS	Comprehensive Housing Affordability Strategy	GR	Gross Rent
CHD	California Human Development Corporation	GSE	Government-Sponsored Enterprises
CHDC	California Housing Development Corporation	HAC	Housing Assistance Committee
CHDO	Community Housing Development Organization	HAP	Housing Assistance Plan
CHFA	California Home Finance Agency	HAS	Homeless Action Sonoma
CHRB	Community Housing Resource Board	HCD	Housing and Community Development (State of California)
CHRP-O	California Housing Rehabilitation Program for Owner-Occupied Housing	HCDA	Housing and Community Development Act
CHSC	Community Housing Sonoma County	HCV	Housing Choice Voucher
CIF	Community Investment Funds (FHLB)	HDS	Housing Discrimination Study
CLG	Centro Laboral de Graton (Graton Labor Center)	HEART	Homeless Encampment Access and Resource Team (County)
C of O	Certificate of Occupancy	HEAP	Homeless Emergency Assistance Program
CoC	Continuum of Care	HELP	Housing Enabled by Local Partnerships (funded by CalHFA)
COOP	Continuity of Operations	HERO	Helping Enrich Resource Opportunity
COTS	was "Committee on the Shelterless"	HEROS	HUD Environmental Review Online System
CPI	Child Parent Institute	HHAP	Homeless Housing, Assistance and Prevention
CRI	Community Resources for Independence	HHIP	Homeless Housing Incentive Program
CRLP	Commercial Rehabilitation Loan Program	HHSC	Health and Human Services Committee
CSF	Community Services Fund	HMDA	Home Mortgage Disclosure Act
CSHHP	California Self-Help Housing Program	HMIS	Homeless Management Information System
CSN	Community Support Network	HOME	Home Investment Partnerships Program
		HOPWA	Housing Opportunities for People with AIDS
		HOST	Homeless Outreach Service Team

ACRONYMS & COMMON TERMS – Updated 11-2-2022

HPRP	Housing Prevention Rapid Re-Housing Program	NIMBY	“Not in My Back Yard”
HQS	Housing Quality Standards	NOFA	Notice of Funding Availability
		NOFO	Notice of Funding Opportunity
HSD	Human Services Department (County dept)	NOI-RROF	Notice of Intent to Request Release of Funds
HUD	US Department of Housing and Urban Development	NPLH	No Place Like Home
HUD/202/811	HUD New Construction for Elderly/Handicapped	NSCS	North Sonoma County Services
HUD/236	HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects	NSP	Neighborhood Stabilization Program
HUD/8	HUD Section 8 New Construction Program	OMB	Office of Management and Budget
IG	Inspector General	PASS	Plan for Achieving Self-Support
IGR	Independent Group Residence	PBV	Project-Based Voucher
IIG	Infill and Infrastructure Grant	PCC	Program Coordination Committee
IMD	Institute of Mental Disease	PHA	Public Housing Authority
IMDT	Interdepartmental Multi-Disciplinary Team	PHADA	Public Housing Authorities Directors Association
InRESPONSE	Mental Health Response Team (Santa Rosa)	PHC	Partnership Health Plan California
IOLERO	Independent Office of Law Enforcement Review and Outreach (County agency)	PHM	Public Housing Manager
IPA	Independent Public Accountant	PHRA	Public Housing Reform Act of 1998
JPA	Joint Powers Authority	PIC	Public and Indian Housing Information Center
JRT	Joe Rodota Trail	PIH	Public and Indian Housing
LASC	Legal Aid of Sonoma County	PI	Public Infrastructure (County department)
LHA	Local Housing Authority	PII	Personal Identifiable Information
LI	Low Income	PJ	Participating Jurisdiction
LIA	Live-In Aide	PLHA	Permanent Local Housing Allocation
LIHF	Low Income Housing Fund (San Francisco-based Fund Source)	PMSA	Primary Metropolitan Statistical Area Established by the US Census
LISC	Local Initiatives Support Corporation	PPSC	Petaluma People’s Service Center
LMIHAF	Low and Moderate-Income Housing Asset Fund	PRA	Public Records Act
LSA	Longitudinal Systems Analysis (HMIS)	PRMD	Permit & Resource Management Department (Sonoma County)
MAI	Member of the Appraisal Institute	PS	Payment Standard
MAR	Monthly Activities Report	PSA	Purchase and Sale Agreement
Measure O	¼ Cent Sales tax for housing/homelessness	PSH	Permanent Supportive Housing
MHP	Multi-Family Housing Project (HCD)	PSIF	Preliminary Site Information Form (Part of the RECD Process)
MITCS	Multi-Family Tenant Characteristics System	PUD	Planned Unit Development
MRBP	Mortgage Revenue Bond Program	QC	Quality Control
MSA	Metropolitan Statistical Area	QFHO	Qualified Fair Housing Organization
MSS	Mobile Supportive Services	QHWRA	Quality Housing and Work Responsibility Act of 1998
MWBE	Minority and Women’s Business Enterprises	R&R	Reinvestment and Revitalization Fund
MYFS	Mendocino Youth & Family Services	RCAC	Rural Communities Assistance Corporation
NAHB	National Association of Home Builders	RCF	Residential Care Facility
NAHRO	National Association of Housing and Redevelopment Officials	RDIP	Rental Development Incentive Program
NAMI SC	National Alliance on Mental Illness Sonoma County	REAC	Real Estate Assessment Center (HUD)
NAREB	National Association of Real Estate Brokers	RECDS	Rural Economic Community Development Service
NBOP	North Bay Organizing Project	REFB	Redwood Empire Food Bank
NBVR	North Bay Veterans Resource Center	RFH	Reach for Home
NCCLF	Northern California Community Loan Fund	RFP	Request for Proposals
NDP	Neighborhood Development Program	RFQ	Request for Qualifications
NEPA	National Environmental Policy Act	RHCP	Rental Housing Construction Program (State of California)
NFHA	National Fair Housing Alliance	RRH	Rapid Re-Housing
		RRP	Rental Rehabilitation Program
		RTA	Request for Tenancy Approval

ACRONYMS & COMMON TERMS – Updated 11-2-2022

SAHA	Satellite Affordable Housing Associates
SAMHSA	US Substance Abuse and Mental Health Services Administration
SAVS	Sonoma Applied Village Services
SAY	Social Advocates for Youth
SCPEO	Sonoma County People for Economic Opportunity
SCFBOP	Sonoma County Faith-Based Organizing Project
SCRIMS	Sonoma County Rental Information and Mediation Services
SEMAP	Section 8 Management Assessment Program
SHPO	State Historic Preservation Office
SLE	Sober Living Environment
SMI	Severe Mental Illness
SMSA	Standard Metropolitan Statistical Area
SOS	Sonoma Overnight Support
SPARC	Site Plan and Architectural Review Committee (Petaluma)
SPMs	System Performance Measurements (HMIS)
SRO	Single Room Occupancy
SSA	Social Security Administration
SSI	Supplemental Security Income
Stella M	HUD online tool to assist in homelessness response system effectiveness
Stella P	HUD program using LSAs to show system performance
SVDP	St. Vincent de Paul
TANF	Temporary Assistance for Needy Families
TAT	Threat Assessment Team
TBA	Tenant-Based Assistance
TBRA	Tenant-Based Rental Assistance
TCAC	Tax Credit Allocation Committee
TLC	TLC Child and Family Services
TLR	The Living Room
TOD	Transit-Oriented Development
TOT	Transit Occupancy Tax (Advertising Fund)
TR	Tenant Rent
TTP	Total Tenant Payment
UA	Utility Allowance
UDAG	Urban Development Action Grant
URP	Utility Reimbursement Payment
USDA-RD	United States Department of Agriculture – Rural Development
VAMA	Voluntary Affirmative Marketing Agreements
VASH	Veterans Affairs Supportive Housing (voucher)
VAWA	Violence Against Women Reauthorization Act of 2005
VCA	Voluntary Compliance Agreement
VLI	Very Low Income
VVC	Vietnam Veterans of California
WCCS	West County Community Services
WPC	Whole Person Care
WRS	Women's Recovery Service
YIMBY	Yes in My Backyard