



SONOMA COUNTY
**HOMELESS
COALITION**

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 1 (Consent Calendar)
Subject: June 25, 2025, Sonoma County Homeless Coalition Board Meeting Agenda
Meeting Date: June 25, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@Sonoma-County.org

SUMMARY

This staff report presents the June 25, 2025, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

RECOMMENDED ACTION(S)

Approve June 25, 2025, agenda.

Attachment A



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT June 25, 2025

1:00pm-5:00pm Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	06/25/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 05/28/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar) <ul style="list-style-type: none">Heart Integration in Subregional Street Outreach ModelContinuum of Care (CoC) Program YWCA Domestic Violence Rapid Rehousing (RRH) Grant Transfer to Catholic Charities Update	Summary of Follow-ups	Staff	

4.	Reports for Standing Committee Updates <i>(Consent Calendar)</i> <ul style="list-style-type: none"> CEA Committee HMIS Committee Racial Equity Workgroup Lived Experience Advisory & Planning Board (LEAP) Potential ACTION ITEM	Staff Report for Standing Committees	Staff	
5.	Reports from Lead Agency Staff <ul style="list-style-type: none"> Homeless Management Information System (HMIS) 2026 Vendor Request for Proposals (RFP) Potential ACTION ITEM	Staff Report	Staff	1:15pm
6.	All Home Funding Analysis Potential ACTION ITEM	Staff Report	All Home Staff	1:25pm
7.	Department of Health Services (DHS) Director Updates <ul style="list-style-type: none"> Behavioral Health Services Act (BHSA) Vision Planning for Shelter Beds in Community Measure O NOFA Potential ACTION ITEM	Staff Report	Staff	2:00pm
8.	Shelter Access in Community Potential ACTION ITEM	Staff Report	Staff	2:30pm
9.	CoC Lead Agency Evaluation Ad Hoc Timeline Potential ACTION ITEM	Staff Report	Staff	2:50pm
10.	10- Minute Break			3:00pm
11.	Service Provider Roundtable (SPR) Update Potential ACTION ITEM		Margaret Sluyk	3:10pm
12.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	3:20pm
13.	Homeless Coalition Contracts, Reaffirming Commitment to Housing First Potential ACTION ITEM	Staff Report	Staff	3:30pm
14.	Homeless Services Website Redesign Update Potential ACTION ITEM	Staff Report	Staff	4:00pm

15.	Quarterly Membership Meeting Agenda Potential ACTION ITEM	Staff Report	Staff	4:15pm
16.	Review Agenda for July Coalition Board Meeting <ul style="list-style-type: none"> • Coordinated Entry Annual Performance Report • Continuum of Care Program Performance and Spenddown Reports • HHAP 6 Review • HMIS Lead Agency • Coordinated Entry Redesign Implementation • Point in Time (PIT) Count Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	4:25pm
17.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	4:35pm
18.	Public Comment on Items not on the Agenda		Board Chair	4:40pm

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonoma-county.org



**Sonoma County Homeless Coalition
Minutes Staff Report**

Item No: 2 (Consent Calendar)

Subject: Meeting Minutes 5/28/25

Meeting Date: 6/25/25

Staff Contact: Kim Holden, Senior Office Assistant, Kim.Holden@sonoma-county.org

SUMMARY

This staff report briefly summarizes the May 28, 2025, Sonoma County Homelessness Coalition Meeting Minutes. The attached meeting minutes contain all items discussed by the Sonoma County Homeless Coalition Board at the May 28, 2025 Sonoma County Homelessness Coalition Meeting.

RECOMMENDED ACTION(S)

Approve Sonoma County Homeless Coalition Minutes from the 5/28/2025 Sonoma County Homeless Coalition Board Meeting.



Sonoma County Homeless Coalition Board

Homeless Coalition Board Meeting Minutes

Wednesday, April 23, 2024

1:00 – 4:30 PM, Pacific Time – Meeting held via Zoom

Zoom Recording:

https://sonomacounty.zoom.us/rec/share/5cvXTt0PM7xvfjcKEOZ-9O_C8t08ETreyyp9W1YS4kFt_nJqLio9vaWZq94tU36.8A8VXGXueFxOWg3t?startTime=1748462226000

Passcode: +m^m2E?z

Welcome and Roll Call Introductions (00:04:02–00:06:41)

Chair Jennielynn Holmes is delayed but will join in the meeting in progress later this afternoon.

Vice Chair Kevin McDonnell called the meeting to order 0 PM and explained the Brown Act guidelines and Zoom rules regarding public comment.

Present: Jennielynn Holmes, Catholic Charities | Caroline Bañuelos, City of Santa Rosa | Kevin McDonnell, City of Petaluma | Chris Coursey, Sonoma County Board of Supervisors | Dot Norton, proxy for Martha Cheever, and also Martha Cheever, Community Development Commission (partial) | Stephen Zollman, City of Sebastopol | Jackie Elward, City of Rohnert Park | Dannielle Danforth, West County Community Services | Margaret Sluyk, Reach For Home | Chessy Etheridge, Adult Lived Experience Seat | Chris Cabral, Committee on the Shelterless (COTS) | Ron Wellander, City of Sonoma | Angelica Smith, Tribal Seat | Jeremy Hinojos, TAY Representative | Sarah Vetter, Licensed Healthcare Organization Seat | Maria Rico, BIPOC Led/Serving Organization Seat

Absent: Kristi Lozinto, Member At-Large | Rebecca Sammet, LEAP Board

A quorum was present.

1 - 3. Approval of Consent Calendar (00:06:45 – 00:08:38)

- Vice-Chair McDonnell presented the consent calendar items:
 1. 5/28/25 meeting agenda
 2. 4/23/25 meeting minutes
 3. Reports for Standing Committee Updates
- **Public Comment:** None.

Motion: Stephen Zollman moves to approve the Consent Calendar.

Second: Martha Cheever seconds the motion.

Abstentions: None.

Objections: None.

Motion passes. The consent calendar is approved.

4. Reports from Lead Agency Staff (00:08:46 – 00:12:01)

- Licensed Healthcare Organization (LHO) Board Seat:

Sarah Vetter currently fills the LHO seat on the HC Board on behalf of Santa Rosa Community Health, but has recently taken a position with a company that is not considered to be a licensed healthcare organization. Per direction from the HC Board at the April 23, 2025 meeting, an appointment shall be made to fill the remainder of Sarah Vetter's partial-term seat, which expires in December 2025.

Karissa White presented a recommendation to approve Rosie Traversi, West County Community Health Center, to fill the LHO Board seat for the remainder of the term.

Public Comment: None.

Abstentions / Objections: None.

The recommendation to appoint Rosie Traversi to the LHO seat for the partial term ending in December 2025 is adopted.

Supervisor Coursey and the HC Board express their appreciation and thanks to Sarah for her service and wish her well in her new endeavor.

5. Behavioral Health Bridge Housing Presentation (00:12:06 – 00:47:46)

- David Evans, Acute & Forensic Section Manager, Sonoma County Department of Health Services (DHS), Behavioral Health Division, presented an update on the Behavioral Health Bridge Housing grant-funded project - an eighty (80) bed residential treatment site for those with severe mental illness and/or co-occurring substance use disorder issues - located at 440 Arrowood Drive, Santa Rosa. The facility operates as an interim shelter, in regional partnership with Marin County, who will be purchasing twenty (20) beds to house and support their clients. Felton Institute will be the site operator and specialty mental health services provider. Clients can live rent-free at this clean-and sober facility for six to twelve months, with meals provided, and 24/7 security onsite. The facility was operational as of February 25, 2025, with priority given to CARE Court participants.

Public Comment: Gregory Fearon

Informational item only; no action taken.

1:45 PM: Chair Jennielynn Holmes arrived, introduced item #6 and proceeded to preside over the remainder of the meeting. **(00:47:46 – 00:48:19)**

6. 2025-2029 Sonoma County Consolidated Plan Stakeholder Consultation (00:48:21 – 01:22:31)

- Jennielynn Holmes introduced Rhonda Coffman and Matthew Burns of the Community Development Commission (CDC), who provided an overview of the work of the CDC and their federal funding sources and processes, as derived through the Urban County designation, which was created by a Joint Powers Agreement (JPA) between the unincorporated County of Sonoma, cities (excepting Santa Rosa and Petaluma), and the Town of Windsor.

A subsequent in-depth presentation described the 2025-2029 Sonoma County Consolidated Plan 2025-2030, and consultation with the HC Board was elicited for input and feedback to help identify highest priority needs and desired outcomes.

Informational item only; no action taken. Additional information is available in the Staff Report, Item #6, pages 23-25 in the packet of meeting materials.

7. Coordinated Entry Assessment & Prioritization Redesign Approval (01:22:37 – 02:07:33)

- Jennielynn Holmes and Matthew Verscheure introduced Thai Hilton who presented an explanation and update of the Coordinated Entry (CE) Assessment and Prioritization (A&P) Redesign. The difficulties and limitations encountered with the current assessment tool, entitled the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPAT), were described, and current prioritization factors employed for assessment were explained.

In November 2023, Lead Agency staff began meeting with stakeholders and a working group was convened to undertake a redesign of the Coordinated Entry assessment and prioritization process, in alignment with the HC Board's Strategic Plan goal 3.6, to improve the transparency and effectiveness of the CE system. The working group met regularly to create a new assessment tool and prioritization process to replace the VI-SPDAT and current prioritization process.

The work has concluded now. A new prioritization process for Permanent Supportive Housing (PSH), Rapid Rehousing (RRH), and Other Permanent Housing (OPH) programs has been developed, as well as a new, much shorter tool to reduce assessment time, as well as the number of invasive questions required. The new tool will reduce the administrative burden on agencies, and will allow for a more flexible and equitable CE system.

A full report of the redesign process, as well as a copy of the new assessment tool, are included in the Executive Summary for Item #7, pages 26 - 29 in the meeting packet of materials.

Thai Hilton thanks the members of the working group for their exhaustive efforts, with particular note to Ben LeRoi for his direction in the early stages of the redesign process, and to HomeFirst staff for their data analysis that moved the work forward.

The recommendation today is for the HC Board to approve the new assessment tool and prioritization process. If approved, the working group would remain in place to develop an implementation plan for training the community, and will also bring policy changes to the HC Board for implementation.

Public Comment: None.

Motion: Chessy Etheredge moves to approve the new assessment tool and prioritization process redesign.

Second: Maria Rico seconds the motion.

Abstentions / Objections: None.

Motion is approved unanimously.

8. Service Provider Roundtable (SPR) Update (02:07:34 – 02:20:58)

- Margaret Sluyk reported that this month's Service Providers' meeting focused on the Homeless Management Information System (HMIS) survey that emanated from both the Safety Committee and the HMIS Committee, with regard to assessing software needs.

The County has implemented office hours for addressing issues with HMIS, and providers are encouraged to attend to resolve any difficulties they may encounter with the system.

Public Comment: None.

9. 10-Minute Break: 3:18 – 3:30 PM (02:21:00 – 02:34:18)

10. Word from the LEAP Board (02:34:22 – 02:34:32)

- Chair Holmes announced that the LEAP Board would defer their update to the June 25, 2025 HC Board meeting, per Chessy Etheredge.

11. Heart Integration in Sub-regional Street Outreach Model (02:34:34 – 03:42:26)

- James Alexander addressed questions regarding the HEART and SOUL teams and sub-regional street outreach, as had been raised by HC Board members at the April 23, 2025

meeting, and had been slated for follow-up in relation to adopting the subregional street outreach standards.

Slides were presented detailing the organizational structure and contact information for HEART, SOUL, and By-Names List managers, along with a synopsis of the work of the HEART and SOUL programs. Slides will be available to HC Board members.

Further questions, answers, and discussion ensued to facilitate understanding of the roles and jurisdictions of the HEART, SOUL, and street outreach teams, leading to clarity that the HEART team is the lead for addressing encampments in unincorporated areas of Sonoma County, as designated in the subregional street outreach standards.

Public Comment: Ted Nordquist, Hunter Scott

Motion: Maria Rico moves to approve the subregional street outreach standards.

Second: Margaret Sluyk seconds the motion.

Abstentions: None

Objections: Stephen Zollman.

Motion passes with one objection.

12. Sonoma County Homeless Coalition Data Dashboard (03:43:36 – 03:58:54)

- Michael Gause described the process for developing an updated dashboard and introduced Daniel Overbury-Howland who presented slides offering a glimpse of data available on the new Homelessness Services System Performance Measures Dashboard, one of many that will be developed for the eventual complete redesign of the public DHS Continuum of Care website. The redesign is nearing completion and a full update will be presented at a future HC Board meeting.

A Public Forum event for presentation of the new dashboard to the general public is scheduled for Tuesday, June 10, 2025, from 5:30 – 6:30 PM.

A link to access the new Performance Measures Dashboard is included in the Executive Summary of Item #12 in the packet of meeting materials.

Public Comment: None.

Informational item only; no action taken.

13. Shelter Access in Community (03:58:55–03:58:59)

- Due to time constraints, the review of the Quarterly Membership Meeting Agenda will be deferred to the June 25, 2025 HC Board meeting.

14. Review Agenda for June Coalition Board Meeting (03:59:00 – 04:10:20)

- James Alexander presented the draft agenda for the June 25, 2025 HC Board meeting for review.

Araceli Rivera commented that today's Item #13, Shelter Access in Community, was deferred and will be added to the upcoming meeting agenda.

At the request of Stephen Zollman, an agenda item will be added for discussion of a timeline for a possible Request for Proposals (RFP) for a new Homeless Management Information System (HMIS) vendor.

Public Comment: None.

15. Board Member Questions and Comments (04:10:24– 04:10:43)

- None.

Public Comment: None.

16. Public Comment on Items not on the Agenda (04:10:44– 04:10:55)

- None.

Adjournment: 4:08 PM (04:10:56 – 04:12:03)

Sonoma County Homeless Coalition Follow-ups Staff Report

Item No: 3 (Consent Calendar)
Subject: Summary of Follow-ups from the Previous Meeting(s)
Meeting Date: June 25, 2025
Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org

Summary

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on specific items. Staff summarized responses to present at the June Sonoma County Homeless Coalition Board meeting.

Recommended Action(s)

Receive and file.

Discussion

At the previous meeting, Coalition Board members and others asked for the Lead Agency staff to follow up on the following questions or comments:

1. **Item 11: HEART Integration in Sub-regional Street Outreach Model:** Staff were asked to provide the Homeless Services Division Organizational Chart and Program Overview's for the HEART and SOUL teams to the Homeless Coalition Board and Community. Staff provided the documents as requested to the Board and they were also distributed to the public via the Homeless Coalition ListServ on June 18, 2025.
2. **Continuum of Care (CoC) Program YWCA Domestic Violence Rapid Rehousing (RRH) Grant Transfer to Catholic Charities Update:** Staff met with the CoC's new HUD Field Representative to discuss the potential of transferring this expiring grant to Catholic Charities, with the understanding the grant would not be renewable on June 12, 2025. Staff were informed by our previous HUD representative, who is no longer with HUD, that if the transfer was possible, HUD could provide extensions until the grant is fully expended at 6-month intervals.

In the meeting with HUD, it was confirmed these extensions are typically used for projects winding down that have lost their funds, with individuals in housing (which is not the case with this grant). We informed HUD that since this was a rapid rehousing project, the Homeless Coalition, representing the CoC, was attempting to save the remaining funds, and were not aware this could have been done until recently. In addition, we highlighted the strategic move

to try to save the grant by recommending an agency that is already registered and active in the system to receive HUD CoC Program funding and already has other RRH projects in place, meaning they wouldn't have to start from scratch for project development. The HUD field representative informed staff and Catholic Charities they would reach out to the main HUD SNAPS office to see if this was a possibility, given the unique circumstances.

On June 16, 2025, our HUD Field Representative sent an email with a follow up from discussing the situation with the HUD SNAPS Office which stated:

- *The longest extension that would likely be considered is a year from the end of the current performance period (i.e., 7/31/26).*
- *It will likely take several months for SNAPS to complete the transfer, conservatively estimated up to October.*
- *SNAPS would like to see the CoC/Catholic Charities plan for how it will use the funds and how it will ensure that individuals who are assisted with the funds would not be left without a source of funding/return to homelessness at the end of the expiration period.*
- *The updated plan/request should be sent to the HUD Field Office no later than 7/21/25 (10 days before the end of the performance period).*

The impression I got on the call is that this is possible, but SNAPS has concerns that there will not be enough time to wind up and wind down activities that doesn't result in program participants being returned to homelessness at the end of the extended performance period. Let me know if you want to talk over these details more before submitting an updated plan if the CoC/Catholic Charities still intends to pursue this.

Staff have reached out to Catholic Charities to see if this is possible for their agency as the original information provided was multiple extensions would be possible to fully expend remaining funds, once individuals were housed in the RRH project.

Sonoma County Homeless Coalition Board Committees Staff Report

Item No: 4 (Consent Calendar)

Subject: Reports from the Coalition's Standing Committees, the LEAP Board and Racial Equity Workgroup

Meeting Date: June 25, 2025

Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org

Summary

This agenda item contains summaries of Standing Committees' work in the recent month, as well as information from the Lived Experience Advisory Planning Board (LEAP) and the Racial Equity Workgroup. Committee Chairs were asked to prepare brief summaries for their respective Committee.

Recommended Action(s)

Discussion

1. Coordinated Entry Advisory (CEA) Committee:

The CEA committee received a quarterly performance evaluation report from HomeFirst in the June meeting. This report covered performance data from the most recent quarter. In July CEA will review the Coordinated Entry self-assessment. The self-assessment is an annual HUD requirement that examines compliance with applicable regulations. In the July Coalition Board meeting, this board will hear a presentation of the self-assessment as well as a performance evaluation on data from the last year.

2. Homeless Management Information System (HMIS) Committee

HMIS Technical Assistance Request Form: The Committee are working with Staff to create a Technical Assistance Technical Support Request form to collect information for future analysis on the type and nature of HMIS Technical Assistance requests being submitted by Partner Agency HMIS Administrators to the HMIS Coordinator and the HMIS Department Information Systems Technician II.

HMIS Policies and Procedures Updates (Action Item): The HMIS Data Committee has completed its responsibility and has approved the following procedural and document changes to the HMIS Policies & Procedures document:

- A. To align the Policies and Procedures document to the HMIS Participation Agreement contract, the following section items have been added or updated to include reference to the Privacy & Security Officer at DHS:

- a. (Pages 14-15) Partner Agency Security Officer – Responsibilities (e)(a): “Notifications should be sent to both the HMIS Coordinator and the Sonoma County Department of Health Services Privacy and Security Officer.”
- b. (Page 19) Data Collection - Provider Agency will (m): “In the event of a breach of HMIS system security or client confidentiality, the Provider Agency shall notify the HMIS Administrator as well as the Sonoma County Privacy and Security Officer immediately as outlined within the HMIS Participation Agreement.”
- c. (Page 19-20) HMIS Partnership Violations and Termination – Data Transfer Policies- Sequence of Procedures: “In emergency situations i.e. security breach and/or imminent danger to the database, the HMIS Coordinator immediately contacts and reports to Sonoma County Department of Health Services’ (SCDHS) Ending Homelessness Manager and the Sonoma County Department of Health Services Privacy and Security Officer, who have final authority for the impending action.”
- d. (Page 25) Workstation Access Restrictions - End-user Requirements (e): “Immediately notify the designated Agency Administrator or the HMIS Coordinator and Sonoma County Department of Health Services Privacy and Security Officer of any suspected security breach.”
- e. (Page 36) Corrective Action Plan Policy and Procedures - Provider Agency Corrective Action Plan (a): “When an Agency Administrator becomes aware of a security violation within their agency, they will report the violation to the HMIS Coordinator and the Sonoma County Department of Health Services Privacy and Security Officer immediately and provide the appropriate corrective action plan documentation.”
- B. Include the addition of clarifying language to Client Notification and Client Consent:
 - a. (Page 32) “If a client elects not to complete the HMIS Client Release of Information, the partner agency can choose to complete an anonymous enrollment with de-identified client information into the HMIS database when that data is expected to be useful for organizing, providing, or evaluating the delivery of housing or housing-related services.”
- C. Other adjustments in the HMIS Policies and Procedures have also been made throughout the document:
 - a. Identifies the Sonoma County Department of Health Services acting as the Lead Agency for Sonoma County Homeless Coalition.
 - b. Identifies the Sonoma County Homeless Coalition as representing the Continuum of Care.
 - c. Identifies the HMIS Coordinator and the HMIS Department Information Systems Technician II as employees of the HMIS Lead Agency and are the primary points of contact for all service providers for matters relating to HMIS.
 - d. Reference to “Data Committee” is now listed as “HMIS Data Committee”
 - e. Reference to “Social Solutions” is now listed as “Bonterra”
 - f. Reference to “Continuum of Care” is now listed as “Homeless Coalition”

Revised HMIS Policies & Procedures for approval (optional review): <https://share.sonoma-county.org/link/uemX53OONAU/>

Recommended Action:

Approve the revised HMIS Policies and Procedures as approved and recommended by the HMIS Data Committee on June 2, 2025.

3. Racial Equity Workgroup: In 2023 the Racial Equity Workgroup developed a survey to better understand the demographics, barriers and challenges for people experiencing homelessness in Sonoma County. The survey was distributed to the Homeless Coalition Board, voting members, service providers and individuals within the community with or without lived experience. The Workgroup is currently in the process of reevaluating the survey questions in preparation to redistribute the survey for more up to date information. Once the survey is complete and has been redistributed and evaluated the workgroup can set new priorities and determine how they intend to move forward and utilize this information to inform their work.

4. Lived Experience Advisory & Planning (LEAP) Board:

- Working with DHS staff and CSN to potentially re-establish a Youth Action Board (YAB)
- Finalized shelter standards survey posters and actively distributing surveys to current and former shelter residents and staff members.
- Working on promotional materials to publicize the LEAP Board
- Researching best practices with grants and seeking to collaborate with other LEAB boards across the country
- Taking steps to address grants pass
- Currently made up of 11 members. Applications for LEAP Board membership are ongoing. Contact Andrew.Akufo@Sonoma-county.org for application
- Established a new public email: sonomacountyleap@gmail.com



**Sonoma County Homeless Coalition Board
Report From Lead Agency Staff**

Item No: 5
Subject: Reports from the Lead Agency
Meeting Date: June 25, 2025
Staff Contacts: Michael Gause, Michael.Gause@sonoma-county.org

1. Homeless Management Information System (HMIS) 2026 Vendor Request for Proposals (RFP):

The Lead Agency currently contracts with Bonterra for the software Efforts to Outcomes for HMIS services. Bonterra has been the primary HMIS vendor since 2013, and County procurement dictates that services be put out for competitive bidding on a regular basis. However, the current contract with Bonterra extends for two more years, through May 2027. An RFP will be developed this year and released in early 2026 for competitive bidding and aligned with County procurement processes with a final decision to be made by the Coalition Board in 2026 on the vendor. However, any change in vendor will necessitate a multi-year process to change systems, and funding will need to be identified to change vendors. Changing HMIS vendors is done rarely due to the time-consuming nature of switching systems and the need for training all users (over 300 in Sonoma County). Additionally, the additional funding mentioned will need to be in place to overlap of changing systems.



SONOMA COUNTY
HOMELESS
COALITION

Sonoma County Continuum of Care Board
Staff Report

Item No: 6

Subject: All Home Funding Analysis

Meeting Date: June 25, 2025

Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org\

SUMMARY:

In this item, staff and representatives from All Home provide an overview of a Regional Funding Analysis being done as part of Continuum of Care Strategic Planning work.

RECOMMENDED ACTION(S):

None, informational only.

DISCUSSION:

As part of the 5 Year Strategic Plan on Homelessness, a priority initiative was to develop an overview of the entire funding landscape in Sonoma County for homelessness, regardless of source, to help inform a Long-Term Investment Plan. This plan would identify gaps in funding and priority areas in funding in light of looming reductions at the State and Federal level in funding.

All Home has worked pro bono with Lead Agency Staff and a small Working Group comprised of funders, city representatives, and individuals with lived experience of homelessness to develop an initial analysis (Attachment 1). This analysis will be utilized to inform an investment plan as well as a possible tool to prioritize funding for both the CoC, County, and Cities.

Attachments: Attachment 1, All Home Funding Analysis for Sonoma County (linked below)

<https://share.sonoma-county.org/link/ifsv9C8QpIA/>



SONOMA COUNTY
HOMELESS
COALITION

Sonoma County Continuum of Care Board
Staff Report

Item No: 7

Subject: Department of Health Services (DHS) Director Updates

Meeting Date: June 25, 2025

Staff Contact: Araceli Rivera, Araceli.rivera@sonoma-county.org

SUMMARY: This item provides the Board with key updates from the DHS Director on several critical initiatives and planning efforts, including:

- Behavioral Health Services Act (BHSA)
- Vision Planning for Shelter Beds in Community
- Measure O NOFA

RECOMMENDED ACTION(S): Informational only

DISCUSSION:

Sonoma County Homeless Coalition Board Agenda Item

Item No: 8
Subject: Shelter Access in Community
Meeting Date: June 25, 2025, continued to June 25, 2025
Staff Contact: Karissa White, Karissa.white@sonoma-county.org

Summary

Staff were directed by the Homeless Coalition Board to provide information about the local emergency shelters in Sonoma County. The request included information regarding the project name, location, how the project is accessed and whether general community members can access the project, if there are any geographic eligibility requirements, population served, and staff also included the number of beds. Also included is information regarding shelter projects that have closed since the 2024 Housing Inventory Count (HIC), and a project that is listed as an upcoming closure that is no longer taking new intakes.

When reviewing the spreadsheet, you will notice that several projects have multiple ways of accessing projects throughout the community. These range from general public call-in waitlists, healthcare referrals, outreach teams, provider referrals, community By Names List referral, and walk-ins.

Please use the following link to access this information: https://share.sonoma-county.org/link/I8n_YhPqiWQ/

Recommended Action(s)

None, informational item only.

Sonoma County Homeless Coalition Board Agenda Item

Item No: 9
Subject: CoC Lead Agency Evaluation Ad Hoc Timeline
Meeting Date: June 25, 2025
Staff Contact: Karissa White, Karissa.white@sonoma-county.org

Discussion

As recommended by the Homeless Coalition's Governance Charter Ad Hoc Committee on April 23, 2025, the Homeless Coalition Board reviewed and approved an evaluation tool for assessing the performance of the Lead Agency/Collaborative Applicant representing the Continuum of Care. While the Board adopted the tool during the April 2025 meeting, no timeline was established for initiating the evaluation process.

Staff are requesting that the Board appoint members to serve on an Ad Hoc Evaluation Committee and develop a timeline for completing the evaluation. Members who are appointed or volunteer to serve on the evaluation group will be responsible for leading the evaluation process, including preparing any reports for the Board, developing any necessary corrective action plans, and conducting follow-up activities. As the Lead Agency is the subject of the evaluation, it would present a conflict of interest for staff to lead this work. However, staff can provide logistical support such as scheduling meetings, preparing agendas, and sharing relevant materials as needed.

Background

During the November 20, 2024, Homeless Coalition Board meeting, the Board engaged in a detailed discussion regarding the Sonoma County Department of Health Services' (DHS) role as the Collaborative Applicant and Lead Agency. The conversation addressed the complexities and timelines involved in potentially transitioning to a new Lead Agency. Reflecting on the extended timeline required for the recent transition from the Sonoma County Community Development Commission to DHS, the Board recognized that another change would not be practical at the time, particularly given current administrative shifts. It was also noted that no formal performance evaluation had ever been conducted for the Lead Agency, and it was acknowledged the value of a formal evaluation process as a proactive measure. As a result, during the December 2024 meeting, the Governance Charter Ad Hoc Committee was tasked with developing an evaluation plan and process.

As directed by the Governance Charter Ad Hoc Committee, staff conducted outreach to gather evaluation tools used by other Continuums of Care (CoCs) to help inform the development of a

local tool. Inquiries were posted across several national platforms, including the CoC Collaborative Applicant Alliance, Slack channels, and a national Facebook group, yielding limited responses—only two CoCs shared sample documents. Staff also reviewed and included HUD guidance on evaluating Collaborative Applicants. Additionally, staff met with HUD Technical Assistance (TA) to request community examples; however, TA staff indicated they did not have any to share and noted that many CoCs are still prioritizing compliance and have not yet implemented formal evaluation processes.

Below is a summary the evaluation process as previously approved by this Board as recommended by the Governance Charter Ad Hoc Committee:

The evaluation checklist will guide assessments of the Lead Agency/Collaborative Applicant. This tool, a previously published HUD resource, includes key indicators and intended outcomes for performance review. While the original HUD checklist has since been removed from the public site, the evaluation checklist still incorporates its core components. The evaluation process includes:

- Frequency: The evaluation will occur every two years.
- Process: Conducted by an ad hoc committee of the Board.
- Accountability: The ad hoc committee will be responsible for developing an action plan if necessary.
- Authority: The Homeless Coalition Board retains final approval on both the evaluation findings and any recommended actions.

Please see the following item in this packet to review the evaluation tool previously provided.

Recommended Action

Recommend a timeline for the Homeless Coalition's Lead Agency Evaluation and recommend members to participate on an ad hoc evaluation group to complete the evaluation.



Collaborative Applicant Identification: Key Indicators with Intended Outcomes and Checklist

Introduction and Purpose

The Continuum of Care (CoC) Collaborative Applicant Checklist is a tool to help guide the CoC Board in identifying and evaluating an effective Collaborative Applicant. You may have additional and/or expanded criteria for your Continuum. Below are general key indicators and the intended outcomes for each indicator. The indicators and outcomes can first be used during the identification and selection process of a Collaborative Applicant. They may also be added to the Memorandum of Understanding (MOU) created and signed by the CoC Board and Collaborative Applicant and utilized during the on-going monitoring process of the Collaborative Applicant's performance.

Key Indicators

Key Indicator #1: Demonstrated commitment to ending homelessness. The Collaborative Applicant demonstrates success in preventing and ending homelessness in collaboration with persons with lived experience and expertise, service providers, community organizations, faith-based communities, policy makers, and other partners.

Intended Outcomes:

- Examples of successful partnerships with persons with lived experience and expertise, service providers, community organizations, faith-based communities, policy makers, and other partners.
- Evidence of effective and timely coordination of services and housing resources for people experiencing homelessness.

Key Indicator #2: Ability to manage and administer grant funds. The Collaborative Applicant has a strong fiscal management system in place, with experience in managing and administering grant funds from federal, state, and local sources.

Intended Outcomes:

- Demonstrated capacity to manage large grants and budgets.
- Evidence of timely and accurate financial reporting.

Key Indicator #3: Capacity to lead and engage partners. The Collaborative Applicant demonstrates the ability to coordinate, guide, and engage a diverse range of community partners, including persons with lived experience and expertise, service providers, faith-based communities, policy makers, and community members, in the development and implementation of the CoC plan.

Intended Outcomes:

- Evidence of successful engagement and collaboration with key partners in the community.
- Demonstrated ability to facilitate meetings, coordinate planning efforts, and lead working groups.

Key Indicator #4: Commitment to equity and inclusion. The Collaborative Applicant demonstrates understanding and commitment to equity and inclusion, with an understanding of how systemic racism and other forms of oppression contribute to experiences of homelessness and a willingness to address these issues.

Intended Outcomes:

- Evidence of a commitment to implementing strategies to address disparities in homelessness and housing instability among communities that have been marginalized.
- Evidence of cultural humility and competency, and sensitivity in working with diverse populations.

Key Indicator #5: Capacity to oversee implementation of an effective coordinated entry system. The Collaborative Applicant demonstrates successful experience in coordinating resources for people experiencing homelessness in a timely manner, and implementation of a coordinated entry system that is accessible, transformational, inclusive, person-centered, and equitable.

Intended Outcomes:

- Evidence of experience in coordinating access to homeless services and housing resources.
- Evidence of a commitment to implementing a coordinated entry system that prioritizes the most vulnerable populations and addresses the needs of special populations.
- Evidence of performance monitoring and fidelity to the project model.

Key Indicator #6: Capacity to collect and analyze qualitative and quantitative data. The Collaborative Applicant demonstrates the capacity to collect and analyze data on experiences of homelessness and housing instability in the community to inform the development, improvement, and implementation of the CoC plan.

Intended Outcomes:

- Evidence of experience in collecting and analyzing data on homelessness and housing instability, including listening sessions with persons with lived experience and expertise, service providers, faith-based communities, and policy makers to identify challenges, barriers, and successes, and to make appropriate changes as needed.
- Evidence of the ability to utilize data to inform decision-making and evaluate intervention effectiveness.

Collaborative Applicant Checklist

By using this checklist, the CoC Board can review a Collaborative Applicant and assess their strengths and weaknesses in relation to the qualities of an effective Collaborative Applicant. This will help ensure that the CoC plan is developed and implemented in a way that maximizes the impact of federal funding and effectively addresses the needs of people experiencing homelessness in the community. This should be included in the MOU and/or as an attachment to the MOU for transparency purposes in the selection process, and in on-going monitoring of performance. This Checklist is intended as a template for you to modify/expand to meet the specific needs of your Continuum.

Leadership and Management

- ☐ Demonstrates a commitment to equity and inclusion.
- ☐ Demonstrates strong leadership and management capabilities.
- ☐ Has a clear vision and mission for the CoC program.
- ☐ Develops and maintains relationships with key partners.
- ☐ Has experience managing grants and overseeing program budgets.

NOTES:

Continuum of Care System Performance

- ☐ Coordinating CoC programs and services.
- ☐ Compliance with CoC program requirements and regulations.
- ☐ Achieves positive outcomes for clients served.
- ☐ Demonstrates a commitment to continuous quality improvement.
- ☐ Maintains accurate and up-to-date data for reporting purposes.

NOTES:

Collaboration and Partnership

- ☐ Engages with partners who have lived experience and expertise in homelessness.
- ☐ Works collaboratively with partners and the community.
- ☐ Communicates effectively and transparently with partners and community.
- ☐ Facilitates effective partnerships among CoC members.
- ☐ Builds and maintains strong relationships with funders and other partners.
- ☐ Demonstrates a commitment to collaboration and partnership building.

NOTES:

Program Development and Implementation

- ☐ Develops and implements effective CoC programs and services.
- ☐ Demonstrates a commitment to evidence-based and best practices.

- ☐ Develops and implements strategies to address housing and service gaps.
- ☐ Experience leveraging additional funding sources to support CoC programs.
- ☐ Develops and implements effective program evaluation and performance metrics.

NOTES:

Compliance and Accountability

- ☐ Demonstrates a commitment to program compliance and accountability.
- ☐ Maintains accurate and complete records.
- ☐ Complies with all reporting requirements.
- ☐ Resolves any compliance issues promptly and effectively.
- ☐ Experience successfully managing program audits and reviews.

NOTES:

Sustainability

- ☐ Demonstrates a commitment to program sustainability.
- ☐ Develops and implements strategies to ensure ongoing program funding.
- ☐ Develops and implements effective resource development strategies.
- ☐ Experience building and maintaining effective fundraising partnerships.
- ☐ Develops and implements effective program marketing and outreach strategies.

NOTES:

Evaluation and Performance Metrics

- ☐ Implements effective program evaluation and performance metrics.
- ☐ Regularly reviews program performance and adjusts as needed.
- ☐ Uses data to inform decision-making and program improvement.
- ☐ Demonstrates a commitment to continuous quality improvement.
- ☐ Ensures that program evaluation and performance metrics are aligned with CoC goals and objectives.

NOTES:

Disclaimer:

This material is based upon work supported by funding under an award with the U.S. Department of Housing and Urban Development. The substance and findings of the work are dedicated to the public. Neither the United States Government, nor any of its employees, makes any warranty, express or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately-owned rights. Reference herein to any specific commercial product, process, or service by trade name, trademark, manufacturer, or otherwise does not necessarily constitute or imply its endorsement, recommendation, or favoring by the U.S. Government or any agency thereof. Opinions expressed in this document are those of the authors and do not necessarily reflect the official position of, or a position that is endorsed by, HUD or by any HUD program.



SONOMA COUNTY
HOMELESS
COALITION

Sonoma County Continuum of Care Board
Staff Report

Item No: 13

Subject: Reaffirming Commitment to Housing First

Meeting Date: June 25, 2025

Staff Contact: Michael Gause, Michael.Gause@sonoma-county.org

SUMMARY:

In this item, staff invite the Coalition Board to a discussion reaffirming commitment to Housing First principles in light of possible lack of monitoring on Housing First at the federal level (State funding will still be required to utilize Housing First philosophy).

RECOMMENDED ACTION(S):

Provide direction to staff to continue monitoring all funding for compliance with Housing First (SB 1380, State Law in California) for both State and Federal funding.

DISCUSSION:

Housing First has been a guiding philosophy for many years in homelessness services at the state, federal, and local level and is a proven best practice in rapidly moving individuals who are highly vulnerable into permanent housing of all types. It is also codified in California State Law (SB 11380) for funding such as Homelessness Housing Assistance and Prevention (HHAP), No Place Like Home, Project Homekey, and Emergency Solutions Grant (ESG) that fund the County, Cities, and most of the funds that flow to local service providers.

Recent communication from HUD has indicated that HUD may move away from monitoring federally funding for programs previously required to utilize Housing First practices, creating a possible divide in the homelessness system. Thus, staff recommend the Coalition Board formally adopt a local policy reaffirming commitment to Housing First philosophy for projects funded by the Coalition with State and Federal funding.



SONOMA COUNTY
HOMELESS
COALITION

Sonoma County Continuum of Care Board
Staff Report

Item No: 14

Subject: Homeless Services Website Redesign Update

Meeting Date: June 25, 2025

Staff Contact: Andrew Akufo, Andrew.Akufo@Sonoma-county.org

SUMMARY:

The Sonoma County Continuum of Care developed a 5-year Strategic Plan to Prevent and End Homelessness in 2022 (effective 2023-2027). The plan identified many important priorities and strategies, including implementing an effective communications approach as a Year One priority.

Part of the strategy included an improved and updated (and remediated for persons with enhanced access needs) Continuum of Care (and DHS/Homelessness Services Division) website.

County of Sonoma Department of Health Services' (DHS') Ending Homelessness Team established an internal staff group to guide the communications effort. The communications team has been working with the County of Sonoma's Information System Department (ISD) over the course of the last year to redesign and update the graphics and content of the Homeless Coalition's website.

The website redesign project is nearing completion, pending final staff approval.

The current redesign page can be found at the following link:

<https://sonoma-staging.ingeniuxondemand.com/health-and-human-services/health-services/divisions/homelessness-services/homelessness-services>

DISCUSSION: This is an informational item only. Communications team staff members and a representative from the County's ISD department will present an update about the changes which have been made up to date to the new website.



Sonoma County Homeless Coalition Board Quarterly Membership Meeting Agenda Report

Item No: 15

Subject: July 19th, 2025, Quarterly Membership Meeting Agenda

Meeting Date: June 25, 2025

Staff Contact: Karissa White, Continuum of Care Coordinator,
Karissa.White@sonoma-county.org

SUMMARY

The attached agenda contains all items to be presented and discussed at the upcoming Sonoma County Homeless Coalition Quarterly Membership Meeting on July 19th, 2025.

RECOMMENDED ACTION(S)

Approve Sonoma County Homeless Coalition Quarterly Membership Meeting Agenda for July 19th, 2025.

Attachment A -Quarterly Membership Meeting Agenda

Attachment A



Sonoma County Homeless Coalition
DRAFT Quarterly Membership Meeting
July 19th, 2025
1:00pm-4:00pm Pacific Time
1450 Neotomas Ave. Santa Rosa, CA 95405

Agenda	
1. Welcome and Introductions (10 Min) 1:00pm-1:10pm	
2. Hannah Center (45 Min) 1:10pm-1:55pm Overview of programs and services for Transition-Aged Youth.	
3. San Francisco Veterans Affairs (45 min) 2:05pm-2:50pm Overview of Veteran Wellness and Suicide Prevention services.	
4. HHAP 6 Application Overview – Michael (30 Min) 2:50pm-3:20pm Overview of Homelessness Housing Advocacy and Prevention (HHAP) Round 6	
5. Coordinated Entry Assessment and Prioritization Presentation (30 Min) 3:20pm-3:50pm CEA to present the updated Assessment and Prioritization System	
6. Sonoma County Homeless Coalition Board and Committee Updates (10 Min) 3:50pm-4:00pm <ul style="list-style-type: none">• LEAP Board• HMIS Data Committee• Racial Equity Workgroup	
7. Community Updates Opportunity for open discussion with attendees to provide program updates, ask questions, and converse over issues related to homelessness.	



SONOMA COUNTY
**HOMELESS
COALITION**

**Sonoma County Homeless Coalition Board
Agenda Report**

Item No: 16
Subject: July 23, 2025, Sonoma County Homeless Coalition Board Meeting Draft
Agenda
Meeting Date: July 23, 2025
Staff Contact: Araceli Rivera, Araceli.Rivera@Sonoma-County.org

SUMMARY

This staff report presents the June 25, 2025, Sonoma County Homeless Coalition Board Meeting proposed agenda. The agenda contains all proposed items that will be discussed by the Board. The proposed agenda is attached as Attachment A.

RECOMMENDED ACTION(S)

Approve July 23, 2025, agenda.

Attachment A



Sonoma County Homeless Coalition

Board Meeting Agenda

DRAFT July 23, 2025

1:00pm-5:00pm Pacific Time

Public Zoom Link:

<https://sonomacounty.zoom.us/j/92759747120?pwd=Cuw1daWSoPM5s8CIAWgPrJ8wYLeBgp.1>

Phone: +16694449171 Webinar ID: 927 5974 7120 Passcode: 589476

	Agenda Item	Packet Item	Presenter	Time
	Welcome, Roll Call and Introductions		Board Chair	1:00pm
	<i>Note: Items 1-4 below are proposed for adoption via one motion as the Consent Calendar.</i>	N/A		
1.	07/23/2025 Agenda (Consent Calendar)	Draft Agenda	Staff	1:05pm
2.	Minutes from 06/25/2025 (Consent Calendar)	Draft Minutes	Staff	
3.	Summary of Follow-ups from the Previous Meeting(s) (Consent Calendar)	Summary of Follow-ups	Staff	
4.	Reports for Standing Committee Updates (Consent Calendar) <ul style="list-style-type: none">• CEA Committee• HMIS Committee• Lived Experience Advisory & Planning Board (LEAP)	Staff Report for Standing Committees	Staff	

5.	Reports from Lead Agency Staff Potential ACTION ITEM	Staff Report	Staff	1:30pm
6.	Coordinated Entry Annual Performance Report Potential ACTION ITEM	Staff Report	Staff	
7.	Continuum of Care Program Performance and Spenddown Reports Potential ACTION ITEM	Staff Report	Staff	
8.	Service Provider Roundtable (SPR) Update Potential ACTION ITEM		Margaret Sluyk	
9.	10-minute break			
10.	Word from the LEAP Board Potential ACTION ITEM		LEAP Board Chair	
11.	HHAP 6 Review Potential ACTION ITEM	Staff Report	Staff	
12.	HMIS Lead Agency Potential ACTION ITEM	Staff Report	Staff	
13.	Coordinated Entry Redesign Implementation Potential ACTION ITEM	Staff Report	Staff	
14.	Review Agenda for August Coalition Board Meeting <ul style="list-style-type: none"> Overview of County Interim Housing Programs Potential ACTION ITEM	Staff Report for DRAFT Agenda	Board Chair	
15.	Point in Time (PIT) Count Potential ACTION ITEM	Staff Report	Staff	
16.	Board Member Questions & Comments Potential ACTION ITEM		Board Chair	
17.	Public Comment on Items not on the Agenda		Board Chair	5:00pm

PUBLIC COMMENT:

Public Comment may be made via email or during the live zoom meeting.

To submit an emailed public comment to the Homeless Coalition Board, submit your responses via the website at [Homeless Coalition Board Comment Form >>](#). Please label the written notice as public comment referencing the Homeless Coalition Board, provide your name, the agenda number(s) on which you wish to speak, and your comment.

Public comment during the meeting can be made live by joining the Zoom meeting using the above provided login information. Available time for comments is determined by the Board Chair based on agenda scheduling demands and total number of speakers. If you need technical assistance with submitting a public comment, please contact Jynessa Lazzaroni at jynessa.lazzaroni@sonoma-county.org

ACRONYMS & COMMON TERMS – Updated 11-2-2022

AAF	Annual Adjustment Factor	CTAC	Cities and Towns Advisory Committee
ACC	Annual Contributions Contract	DCSS	Department of Child Services
ADA	Americans with Disabilities Act	DDA	Disposition and Development Agreement
AFFH	Affirmatively Furthering Fair Housing	DHCS	Dept of Health Care Services (State dept)
AHA	Affordable Housing Agreement	DHS	Department of Health Services (County dept)
AHDA	Affordable Housing Development Assistance (Santa Rosa)	DSLCL	Disability Services and Legal Center
AHP	Affordable Housing Program (FHLB)	DST	Downtown Streets Team (Petaluma)
AMI	Area Median Income	EA	Environmental Assessment
APE	Area of Potential Effect	EIR	Environmental Impact Report (State)
ASHC	Affordable Housing and Sustainable	EIS	Environmental Impact Statement (Federal)
BHDC	Burbank Housing Development Corporation	ELI	Extremely Low Income
CalHFA	California Home Finance Agency	ENA	Exclusive Negotiating Agreement
Cal-ICH	CA Interagency Council on Homelessness	EOP	End of Participation
CAPIT	Child Abuse Prevention, Intervention and Treatment Fund	ERAP	Emergency Rental Assistance Program
CAPSC	Community Action Partnership Sonoma County	ESG	Emergency Solutions Grants (formerly Emergency Shelter Grants)
CASp	Certified Access Specialist	ESL	English as a Second Language
CBDO	Community-Based Development Organization	FEMA	Federal Emergency Management Agency
CCC	Center for Community Change	FESG	Federal Emergency Shelter Grants Program
CCOC	Cloverdale Community Outreach Committee	FHA	Federal Housing Administration
CCofSR	Catholic Charities of Santa Rosa	FHANC	Fair Housing Advocates of Northern California
CDBG	Community Development Block Grant	FHIP	Fair Housing Initiatives Program
CDBG-CV	CDBG for Coronavirus Response	FHLB	Federal Home Loan Bank
CDBG-DR	CDBG for Disaster Recovery	FHP	Fair Housing Plan
CDC	Community Development Commission	FMR	Fair Market Rent
CE	Coordinated Entry	FONSI	Finding of No Significant Impact
CEF	California Equity Fund	FSS	Family Self-Sufficiency Program
CEQA	California Environmental Quality Act	FY	Fiscal Year
CFH	County Fund for Housing	FYE	Fiscal Year End
CFR	Code of Federal Regulations	GAO	Government Accounting Office
CHAS	Comprehensive Housing Affordability Strategy	GR	Gross Rent
CHD	California Human Development Corporation	GSE	Government-Sponsored Enterprises
CHDC	California Housing Development Corporation	HAC	Housing Assistance Committee
CHDO	Community Housing Development Organization	HAP	Housing Assistance Plan
CHFA	California Home Finance Agency	HAS	Homeless Action Sonoma
CHRB	Community Housing Resource Board	HCD	Housing and Community Development (State of California)
CHRP-O	California Housing Rehabilitation Program for Owner-Occupied Housing	HCDA	Housing and Community Development Act
CHSC	Community Housing Sonoma County	HCV	Housing Choice Voucher
CIF	Community Investment Funds (FHLB)	HDS	Housing Discrimination Study
CLG	Centro Laboral de Graton (Graton Labor Center)	HEART	Homeless Encampment Access and Resource Team (County)
C of O	Certificate of Occupancy	HEAP	Homeless Emergency Assistance Program
CoC	Continuum of Care	HELP	Housing Enabled by Local Partnerships (funded by CalHFA)
COOP	Continuity of Operations	HERO	Helping Enrich Resource Opportunity
COTS	was "Committee on the Shelterless"	HEROS	HUD Environmental Review Online System
CPI	Child Parent Institute	HHAP	Homeless Housing, Assistance and Prevention
CRI	Community Resources for Independence	HHIP	Homeless Housing Incentive Program
CRLP	Commercial Rehabilitation Loan Program	HHSC	Health and Human Services Committee
CSF	Community Services Fund	HMDA	Home Mortgage Disclosure Act
CSHHP	California Self-Help Housing Program	HMIS	Homeless Management Information System
CSN	Community Support Network	HOME	Home Investment Partnerships Program
		HOPWA	Housing Opportunities for People with AIDS
		HOST	Homeless Outreach Service Team

ACRONYMS & COMMON TERMS – Updated 11-2-2022

HPRP	Housing Prevention Rapid Re-Housing Program	NIMBY	“Not in My Back Yard”
HQS	Housing Quality Standards	NOFA	Notice of Funding Availability
		NOFO	Notice of Funding Opportunity
HSD	Human Services Department (County dept)	NOI-RROF	Notice of Intent to Request Release of Funds
HUD	US Department of Housing and Urban Development	NPLH	No Place Like Home
HUD/202/811	HUD New Construction for Elderly/Handicapped	NSCS	North Sonoma County Services
HUD/236	HUD Mortgage Insurance & Interest Reduction Payment for Multi-Family Rental Projects	NSP	Neighborhood Stabilization Program
HUD/8	HUD Section 8 New Construction Program	OMB	Office of Management and Budget
IG	Inspector General	PASS	Plan for Achieving Self-Support
IGR	Independent Group Residence	PBV	Project-Based Voucher
IIG	Infill and Infrastructure Grant	PCC	Program Coordination Committee
IMD	Institute of Mental Disease	PHA	Public Housing Authority
IMDT	Interdepartmental Multi-Disciplinary Team	PHADA	Public Housing Authorities Directors Association
InRESPONSE	Mental Health Response Team (Santa Rosa)	PHC	Partnership Health Plan California
IOLERO	Independent Office of Law Enforcement Review and Outreach (County agency)	PHM	Public Housing Manager
IPA	Independent Public Accountant	PHRA	Public Housing Reform Act of 1998
JPA	Joint Powers Authority	PIC	Public and Indian Housing Information Center
JRT	Joe Rodota Trail	PIH	Public and Indian Housing
LASC	Legal Aid of Sonoma County	PI	Public Infrastructure (County department)
LHA	Local Housing Authority	PII	Personal Identifiable Information
LI	Low Income	PJ	Participating Jurisdiction
LIA	Live-In Aide	PLHA	Permanent Local Housing Allocation
LIHF	Low Income Housing Fund (San Francisco-based Fund Source)	PMSA	Primary Metropolitan Statistical Area Established by the US Census
LISC	Local Initiatives Support Corporation	PPSC	Petaluma People’s Service Center
LMIHAF	Low and Moderate-Income Housing Asset Fund	PRA	Public Records Act
LSA	Longitudinal Systems Analysis (HMIS)	PRMD	Permit & Resource Management Department (Sonoma County)
MAI	Member of the Appraisal Institute	PS	Payment Standard
MAR	Monthly Activities Report	PSA	Purchase and Sale Agreement
Measure O	¼ Cent Sales tax for housing/homelessness	PSH	Permanent Supportive Housing
MHP	Multi-Family Housing Project (HCD)	PSIF	Preliminary Site Information Form (Part of the RECD Process)
MITCS	Multi-Family Tenant Characteristics System	PUD	Planned Unit Development
MRBP	Mortgage Revenue Bond Program	QC	Quality Control
MSA	Metropolitan Statistical Area	QFHO	Qualified Fair Housing Organization
MSS	Mobile Supportive Services	QHWRA	Quality Housing and Work Responsibility Act of 1998
MWBE	Minority and Women’s Business Enterprises	R&R	Reinvestment and Revitalization Fund
MYFS	Mendocino Youth & Family Services	RCAC	Rural Communities Assistance Corporation
NAHB	National Association of Home Builders	RCF	Residential Care Facility
NAHRO	National Association of Housing and Redevelopment Officials	RDIP	Rental Development Incentive Program
NAMI SC	National Alliance on Mental Illness Sonoma County	REAC	Real Estate Assessment Center (HUD)
NAREB	National Association of Real Estate Brokers	RECDS	Rural Economic Community Development Service
NBOP	North Bay Organizing Project	REFB	Redwood Empire Food Bank
NBVR	North Bay Veterans Resource Center	RFH	Reach for Home
NCCLF	Northern California Community Loan Fund	RFP	Request for Proposals
NDP	Neighborhood Development Program	RFQ	Request for Qualifications
NEPA	National Environmental Policy Act	RHCP	Rental Housing Construction Program (State of California)
NFHA	National Fair Housing Alliance	RRH	Rapid Re-Housing
		RRP	Rental Rehabilitation Program
		RTA	Request for Tenancy Approval

ACRONYMS & COMMON TERMS – Updated 11-2-2022

SAHA	Satellite Affordable Housing Associates
SAMHSA	US Substance Abuse and Mental Health Services Administration
SAVS	Sonoma Applied Village Services
SAY	Social Advocates for Youth
SCPEO	Sonoma County People for Economic Opportunity
SCFBOP	Sonoma County Faith-Based Organizing Project
SCRIMS	Sonoma County Rental Information and Mediation Services
SEMAP	Section 8 Management Assessment Program
SHPO	State Historic Preservation Office
SLE	Sober Living Environment
SMI	Severe Mental Illness
SMSA	Standard Metropolitan Statistical Area
SOS	Sonoma Overnight Support
SPARC	Site Plan and Architectural Review Committee (Petaluma)
SPMs	System Performance Measurements (HMIS)
SRO	Single Room Occupancy
SSA	Social Security Administration
SSI	Supplemental Security Income
Stella M	HUD online tool to assist in homelessness response system effectiveness
Stella P	HUD program using LSAs to show system performance
SVDP	St. Vincent de Paul
TANF	Temporary Assistance for Needy Families
TAT	Threat Assessment Team
TBA	Tenant-Based Assistance
TBRA	Tenant-Based Rental Assistance
TCAC	Tax Credit Allocation Committee
TLC	TLC Child and Family Services
TLR	The Living Room
TOD	Transit-Oriented Development
TOT	Transit Occupancy Tax (Advertising Fund)
TR	Tenant Rent
TTP	Total Tenant Payment
UA	Utility Allowance
UDAG	Urban Development Action Grant
URP	Utility Reimbursement Payment
USDA-RD	United States Department of Agriculture – Rural Development
VAMA	Voluntary Affirmative Marketing Agreements
VASH	Veterans Affairs Supportive Housing (voucher)
VAWA	Violence Against Women Reauthorization Act of 2005
VCA	Voluntary Compliance Agreement
VLI	Very Low Income
VVC	Vietnam Veterans of California
WCCS	West County Community Services
WPC	Whole Person Care
WRS	Women's Recovery Service
YIMBY	Yes in My Backyard